This document is important and should be read carefully. If you are in any doubt about its content or the action to be taken, please consult your Stockbroker, Accountnat, Banker, Solicitor or any other professional adviser for guidance immediately. Investors are advised to note that liability for false or misleading statements or acts made in connection with the Rights Circular is provided in sections 85 and 86 of the Investments and Securities Act No 29, 2007 (the "Act"). For information concerning certain risk factors which should be considered by prospective investors, see "risk factors" on page 35



CONSOLIDATED HALLMARK INSURANCE PLC

Offer by Way of Rights Issue

2,032,500,000

Ordinary Shares of 50 kobo each at 52 kobo per Share

On the basis of 1 new ordinary share for every 4 ordinary shares of 50 kobo each held as at the close of business on 3rd February 2020

The Rights being offered are tradable on the floor of the Nigerian Stock Exchange for the duration of the Rights Issue

Payable in full on acceptance

Acceptance List Opens: 24th February 2020 Acceptance List Closes: 1st April 2020

Lead Issuing House



PLANET CAPITAL LIMITED

RC986761

Joint Issuing Houses



www.sec.gov.ng

RC672560



This Rights Circular and the securities which it offers have been cleared and registered by the Securities & Exchange Commission. The Investments and Securities Act No 29, 2007 provides for civil and criminal liabilities for the issue of a Rights Circular which contains false or misleading information. The clearance and registration of this Rights Circular and the securities which it offers do not relieve the parties of any liability arising under the Act for false and misleading statements or for any omission of a material fact in this Rights Circular. www.chiplc.com

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DEFINITIONS

In this document, unless otherwise stated or clearly indicated by the context, the following words have the meanings stated opposite them:

| TERMS | DEFINITIONS |
|---------------------------|--|
| "CHI" or "the Company" | Consolidated Hallmark Insurance Plc |
| "CAMA" | Companies and Allied Matters Act Cap C20 Laws of the Federation of Nigeria 2004 |
| "Council" | Council of The Nigerian Stock Exchange |
| "CSCS" | Central Securities Clearing System |
| "Daily Official List" | Daily Official List of The Nigerian Stock Exchange |
| "Directors" | The members of the Board of Directors of Consolidated Hallmark Insurance Plc who at the date of this document are those persons whose names are set out on page 12 of this Rights Circular |
| "EPS" | Earnings Per Share |
| "Planet Capital" | Planet Capital Limited |
| "Parties to the Issue" | Professionals engaged, whose roles will ensure the success of the Rights Issue |
| "FGN" | Federal Government of Nigeria |
| "NAICOM" | National Insurance Commission |
| "GDP" | Gross Domestic Product |
| "IFRS" | International Financial Reporting Standards |
| "Issue" or "Rights Issue" | The Rights Issue by way of provisionally allotting 2,032,500,000 Ordinary Shares of 50 kobo each in the Company to its members whose names appear on the Register of Members as at the close of business on 3rd February 2020 , on the basis of 1 new share for every 4 Ordinary shares held on that date |
| "Lead Issuing House" | Planet Capital Limited |
| "Joint Issuing Houses" | Iworld Financial Services Limited and SFS Financial Services Limited |
| "Management" | Management of Consolidated Hallmark Insurance Plc |
| "MPR" | Monetary Policy Rate |

DEFINITIONS CONT'D

| TERMS | DEFINITIONS |
|--|---|
| "NAICOM" | National Insurance Commission |
| "NEFT" | Nigeria Electronic Funds Transfer |
| "NIBOR" | Nigerian Inter-Bank Offered Rate |
| "paripassu" | Equal in all respects |
| "PAT" | Profit After Tax |
| "РВТ" | Profit Before Tax |
| "Receiving Agents" | Any of the institutions listed on page 61 of this Rights Circular to which shareholders may return their completed Acceptance Forms together with payment/evidence of payment |
| "Receiving Bank" | Sterling Bank Plc |
| "Register of Members" The register that records the names and addresses of the or shareholders of the Company | |
| "Registrars" | Meristem Registrars Limited |
| "Rights Circular" | This document, which is issued in accordance with the Rules and Regulations of the Commission |
| "RTGS" | Real Time Gross Settlement |
| "Shareholders" | Existing shareholders of the Company as at the Qualification Date (as defined in this Rights Circular) |
| "SEC" or "the Commission" | Securities & Exchange Commission |
| "Stockbrokers" | Planet Capital Limited |
| "NSE" or "The Exchange" | The Nigerian Stock Exchange |
| "Working Day" or "Business Day" | Any day other than a Saturday, Sunday or official public holiday declared by the Federal Government of Nigeria from time to time |

HEAD OFFICE 266 Ikorodu Road, Obanikoro, Lagos

PORT HACOURT 52, Emekuku Street, Amazing Grace Plaza, Rivers

> ABA 4, Ezikwu Road, Abia

OWERRI 5B Okigwe Road, Opp Govt College, Owerri, Imo

KANO 17, Zaria Road , Gyadi Gyadi, Kano

ONITSHA 41, New Market Road, Onitsha, Anambra VICTORIA ISLAND OFFICE Plot 33D Bishop Aboyade Close Victoria Island, Lagos

ABUJA Metro Plaza B, Plot 991/992 Zakariya Maimalari Street, Central Business District, Abuja

> KADUNA NK 9, Constitution Road Kaduna

AKURE 3rd Floor, Bank of Industry (BOI) House, Alagbaka, Akure, Ondo

> WARRI 179, Jakpa Road, Effurun, Delta

IBADAN 1st Floor , Navada Plaza, 140/142 Liberty Stadium Road Oyo

ENUGU 77, Ogui Road Enugu

INDICATIVE TIMETABLE

| DATE | ACTIVITY | RESPONSIBILITY |
|-------------------|---|---------------------------------|
| Mon, 24 Feb 2020 | Acceptance List opens/Trading in Rights begins | Issuing Houses/Stockbrokers |
| Wed, 1 Apr 2020 | Acceptance List closes/Trading in Rights closes | Issuing Houses/Stockbrokers |
| Wed, 15 Apr 2020 | Receiving Agents make returns | Issuing Houses/Receiving Agents |
| Wed, 22 Apr 2020 | File allotment proposal and draft newspaper announcement with SEC | Issuing Houses |
| Wed, 29 Apr 2020 | Receive SEC's clearance of allotment proposal | Issuing Houses |
| Thur, 30 Apr 2020 | Pay net Issue proceeds to CHI | Receiving Banks |
| Mon, 4 May 2020 | Publish Allotment announcement in two national dailies | Issuing Houses |
| Wed, 6 May 2020 | Return surplus/rejected application monies | Receiving Banks/Registrars |
| Wed, 13 May 2020 | Distribute share certificates/credit CSCS accounts | Registrars |
| Thur, 14 May 2020 | Forward Declaration of Compliance to The NSE | Stockbrokers |
| Mon, 18 May 2020 | Listing of new CHI shares/trading commences | Stockbrokers |
| Tue, 26 May 2020 | Forward Issue summary report to the SEC | Issuing Houses |

SUMMARY OF THE ISSUE

| This summary is derived from information contained elsewhere in this Rights Circular and as such does not |
|---|
| contain all of the information you should consider in making your investment decision. It should therefore be |
| read together with the more detailed information, including the financial statements elsewhere in this Rights |
| Circular. |
| |

^{*} A resolution of shareholders for the increase to 20,000,000,000 units has been given but the requisite filing is yet to be made at the CAC.

| Issuer: | Consolidated Hallmark Insurance Plc |
|---------|-------------------------------------|
|---------|-------------------------------------|

| Issuing Houses: | Planet Capital Limited, Iworld Financial Services Limited and SFS Financial Services Limited | | | |
|---------------------------------------|--|--|--|--|
| Share Capital: | | | | |
| Authorised: | ₹7,500,000,000 made up of 15,000,000,000 Ordinary shares of 50 kobo each * | | ares of 50 | |
| Issued and fully paid: | N4,065,000,000 made up of 8,130,000,000 Ordinary shares of 50 kobo each | | | |
| Now being offered: | 2,032,500,000 Ordinary shares of 50 kobo each at 52 kobo per share by way of Rights Issue | | | |
| Gross Issue proceeds: | N 1,056,900,000 | | | |
| Method of Issue: | By way of Rights Issue | | | |
| Offer Price: | 52 kobo | | | |
| Payment: | In full on Acceptance | | | |
| Purpose: | The net proceeds of the Issue will be applied towards enhancing the capitalization of Consolidated Hallmark Insurance Plc in order to meet the revised minimum statutory capital of \$\frac{\text{N}}{10},000,000,000 (Ten Billion Naira) recently stipulated by the National Insurance Commission; as being the statutory requirement for the operation of a non-life (general) insurance business. The proceeds of the Rights Issue will be applied as follows: | | | |
| | The proceeds of the Rights 1s | sue wiii be app | med as follov | vs: |
| | Purpose | Amount (N) | % of proceeds | Completi on Period |
| Utilization of proceeds: | Investment in Grand Treasurers Limited | 264,225,000 | 25.00% | 30 Sept., 2020 |
| | Branch network expansion (Lagos & Abuja) | 340,721,703 | 32.24% | 30 Sept., 2020 |
| | Working capital enhancement | 422,760,000 | 40.00% | 30 June, |
| | | | | 2020 |
| | Cost of Issue | 29,193,297 | 2.76% | Immediate |
| Provisional Allotment: | | ery 4 Ordinary 20. Ordinary S will be allotted pplied and paid lotment. Sharel | shares held a hares which on a pro-rata I for addition holders who | Immediate It the close of are not taken a (equal) basis al shares over do not accept |
| Provisional Allotment: Opening Date: | Cost of Issue 1 new Ordinary Share for every business on 3 rd February 20 rd up at the closure of the Offer, to existing shareholders who a and above their provisional all their provisional allotment in | ery 4 Ordinary 20. Ordinary S will be allotted pplied and paid lotment. Sharel | shares held a hares which on a pro-rata I for addition holders who | Immediate It the close of are not taken a (equal) basis al shares over do not accept |
| | Cost of Issue 1 new Ordinary Share for every business on 3 rd February 20 rd up at the closure of the Offer, to existing shareholders who a and above their provisional all their provisional allotment in Company diluted. | ery 4 Ordinary 20. Ordinary S will be allotted pplied and paid lotment. Sharel | shares held a hares which on a pro-rata I for addition holders who | Immediate It the close of are not taken a (equal) basis al shares over do not accept |
| Opening Date: | Cost of Issue 1 new Ordinary Share for every business on 3 rd February 2020 up at the closure of the Offer, to existing shareholders who a and above their provisional all their provisional allotment in Company diluted. 24 th February 2020 | ery 4 Ordinary 20. Ordinary S will be allotted pplied and paid lotment. Sharel | shares held a hares which on a pro-rata I for addition holders who | Immediate It the close of are not taken a (equal) basis al shares over do not accept |

| Qualification Date: | 3rd February | 2020 | | | | | |
|-------------------------|---|--|-------------|-----------|--------------------------|----------|-------|
| | N' millions | 9 Months ended 30 Sept. 2019 | 2018 | 2017 | 2016 | 2015 | 2014 |
| Financial Summary: | Gross Premium Income | 6,474 | 6,482 | 5,543 | 5,708 | 5,876 | 4,679 |
| Thiancial Summary. | PBT | 659 | 460 | 565 | 361 | 687 | 188 |
| | PAT | 519 | 376 | 355 | 198 | 534 | 185 |
| | Share Capital | 4,065 | 4,065 | 3,000 | 3,000 | 3,000 | 3,000 |
| | Total Assets | 11,159 | 10,463 | 9,393 | 7,393 | 6,964 | 6,112 |
| | Net Assets | 6,532 | 6,058 | 4,602 | 4,367 | 4,229 | 3,814 |
| | EPS (kobo) | 6.39 | 5.36 | 5.91 | 3.30 | 8.90 | 3.08 |
| Quotation: | CHI's entire issued and paid-up share capital is listed on The Exchange. The newly issued shares under the right issue will be listed on the Nigerian Stock Exchange. | | | | | | |
| Status: | The shares being issued will rank pari passu in all respects with the existing issued Ordinary Shares of the Company. | | | | | | |
| Dividend Qualification: | The shares being issued shall qualify for any dividend (or any other distribution), as long as the qualification date for the dividend (or any other distribution) declared is after the allotment of the ordinary shares now being issued. | | | | | | |
| | Consolidated Hallmark Insurance Plc is currently involved in three (3) cases, and all three (3) cases were instituted against the Company. A review of these cases was conducted to confirm their status and ascertain the "Contingent Liability" of the Company. | | | | | | |
| Claims and Litigations: | In all three (3) cases instituted against the Company, CHI is a co-defendant, and its liability is dependent on the judgment of the defendant and the insurance cover CHI Plc has provided the Defendant. The solicitor is of the opinion that two of the cases will be decided in favor of the issuer. However, the solicitor is also of the opinion that the maximum liability to which the Company will be exposed to in the third case is capped by its Comprehensive Motor Insurance policy in the sum of N5,000,000 (Five Million Naira). | | | | | | |
| | The Solicitors to the proposed Rights Issue, are of the opinion Claims and Litigations are not likely to have any material advers on the Company and/or the proposed Rights Issue and are no of any pending or threatened Claims or Litigation involve Company other than those disclosed above. | | | | erse effect not aware | | |
| Underwriting | At the instance | ce of the Iss | uer, this I | ssue is n | ot under | written. | |

| Settlement | The CSCS accounts of Shareholders will be credited not later than 15 working days from the date of allotment. Shareholders are hereby advised to state the name of their respective stockbrokers and their Clearing House Numbers in the relevant spaces on the Acceptance Form. Certificates of Shareholders that do not provide their CSCS account details will be dispatched by registered post not later than 15 working days from the date of allotment. |
|--------------|---|
| Indebtedness | The Company has no outstanding debenture, mortgage, charges or other similar indebtedness other than in the ordinary course of business |
| Dilution | Shareholders who renounce their Rights or do not accept their provisional allotment in full may have their shareholding in the Company diluted. |

DECLARATION BY THE ISSUER



Corporate Head Office:
266 likorodu Road, Obanikoro, Lagos.
7el: +234-1-2912543, 2912532
Customer Care:
0700CHINSURANCE (0700-244-6787-2632)

f ♥ @myCHipic
Email: info@chipic.com
Website: www.chipic.com

DECLARATION BY THE ISSUER

This right circular has been prepared by the Issuing House on our behalf, Consolidated Hallmark Insurance Plc with a view to providing a description of the relevant aspects of the Company in connection with the Issue and investment in the securities therein.

On behalf of the Board of Directors, we hereby make the following declarations:

- We confirm that the information contained in this right circular is to the best of our knowledge and belief, in accordance with the facts and contains no omission likely to affect the information therein.
- We confirm that there has been no significant change in the financial condition or material adverse change in the prospects of the Issuer since the date of this right circular.
- We confirm that the Company is not in breach of any terms and conditions in respect of borrowed monies which resulted in the occurrence of an event of default and an immediate recall of such borrowed monies during the 12 (twelve) months preceding the date of this right circular.

Signed for and on behalf of: Consolidated Hallmark Insurance Plc

By its duly authorized representatives:

Rukevwe Falana

Babatunde Daramola CHIEF FINANCIAL OFFICER Eddie A. Efekoha Managing Director



HANNAH Z. MWEKE SOLICITOR/NOTARY PUBLIC 08069361751

15th Nov. 2019





DIRECTORS

Obinna Ekezie (Chairman), Eddie A. Efekoha (Managing Director/CEO).

Babalunde Daramola (Executive Director, Finance, Systems & Investment), Mary Adeyarju (Executive Director, Operations).

Ngori Nikem, Ben C. Onuora, Adebola Odukale, Jeris S. Abubakar, Layi Fatona.



RC 168762
Authorized and Regulated by National Insurance Commission RIC 00'

THE ISSUE

A copy of this Rights Circular and the documents specified herein have been delivered to the Securities & Exchange Commission for clearance and registration.

This Rights Circular is issued in compliance with the provisions of the Investments and Securities Act No 29, 2007, the Rules and Regulations of the Commission and the listing requirements of The Exchange and contains particulars in compliance with the requirements of the Commission and The Exchange for the purpose of giving information to the public with regards to the Issue of 2,032,500,000 Ordinary Shares in Consolidated Hallmark Insurance Plc by Planet Capital Limited, Iworld Financial Services Limited and SFS Financial Services Limited. An application has been made to the Council of The Exchange for the admission to its Daily Official List of the 2,032,500,000 Ordinary Shares being offered via the Rights Issue.

The Directors of Consolidated Hallmark Insurance Plc individually and collectively accept full responsibility for the accuracy of the information contained in this Rights Circular. The Directors have taken reasonable care to ensure that the facts contained herein are true and accurate in all respects and confirm, having made all reasonable enquiries that to the best of their knowledge and belief, there are no material facts the omission of which would make any statement herein misleading or untrue.

The shares to be issued by the Company pursuant to the Rights Issue will rank pari passu in all respects with the existing issued Ordinary Shares of the Company.

PLANET CAPITAL LIMITED, IWORLD FINANCIAL SERVICES LIMITED

RC986761 RC661993

AND SFS FINANCIAL SERVICES LIMITED

RC672560

on behalf of

CONSOLIDATED HALLMARK INSURANCE PLC

RC168762

are authorized to receive acceptances for the

RIGHTS ISSUE OF 2,032,500,000 ORDINARY SHARES OF 50 KOBO EACH AT 52 KOBO PER SHARE

on the basis of 1 new Ordinary Share for every 4 Ordinary Share held as at close of business on 3rd February 2020

Payable in full on Acceptance

The Acceptance List for the shares now being issued will open on 24th February 2020 and close on 1st April 2020

SHARE CAPITAL AND RESERVES OF THE COMPANY AS AT SEPTEMBER 30, 2019

(Extracted from the unaudited interim financial statements as at September 30, 2019)

| Authorised Share Capital: Issued and fully paid: | 15,000,000,000 Ordinary Shares of 50 kobo each * 8,130,000,000 Ordinary Shares of 50 kobo each | **Millions 7,500 4,065 |
|---|--|------------------------|
| Equity: | Share capital | 4,065 |
| | Contingency reserve | 1,798 |
| | Statutory reserve | 35.6 |
| | Retained Earnings | 479 |
| | Total Equity and Reserves | 6,532 |

^{*} A resolution of shareholders for the increase to 20,000,000,000 units has been given but the requisite filing is yet to be made at the CAC.

DIRECTORS, COMPANY SECRETARY & OTHER PARTIES TO THE ISSUE

| BOARD OF DIRECTORS | | | |
|--------------------------|---|--|--|
| Chairman | Mr Obinna Ekezie 266 Ikorodu Road, Obanikoro, Lagos | | |
| Chief Executive Officer | Mr Eddie Efekoha 266 Ikorodu Road, Obanikoro, Lagos | | |
| Executive Director | Mr Babatunde Darammola 266 Ikorodu Road, Obanikoro, Lagos | | |
| Executive Director | Mrs Mary Adeyanju 266 Ikorodu Road, Obanikoro, Lagos | | |
| Non - Executive Director | Dr. Layi Fatona 266 Ikorodu Road, Obanikoro, Lagos | | |
| Non - Executive Director | Mrs Ngozi Nkem 266 Ikorodu Road, Obanikoro, Lagos | | |
| Non - Executive Director | Prince Ben Onuora 266 Ikorodu Road, Obanikoro, Lagos | | |
| Non - Executive Director | Mrs Adebola Odukale 266 Ikorodu Road, Obanikoro, Lagos | | |
| Independent Director | Mr Shuaibu Abubakar Idris 266 Ikorodu Road, Obanikoro, Lagos | | |

DIRECTORS, COMPANY SECRETARY & OTHER PARTIES TO THE ISSUE

| Company Secretary | Mrs Rukevwe Falana FRC/2016/NBA/00000014035 Consolidated Hallmark Insurance Plc 266 Ikorodu Road, Obanikoro, Lagos | | | | | |
|-------------------------|---|--|--|--|--|--|
| PROFESSIONAL PARTIES | | | | | | |
| Lead Issuing House | Planet Capital Limited 3rd Floor, St Peters House, 3 Ajele Street, Lagos Island, Lagos | | | | | |
| Joint Issuing Houses | Iworld Financial Services Limited 10th Floor (Left Wing), Bookshop House, 50/52 Broad Street, Lagos Island, Lagos SFS Financial Services Limited Plot 287 Ajose Adeogun Street, Victoria Island, Lagos | | | | | |
| Auditors | SIAO (Chartered Accountants) 18B, Olu Holloway Road, Off Alfred Rewane Road, Ikoyi, Lagos | | | | | |
| Registrars | Meristem Registrars 213, Herbert Macaulay Road, Adekunle, Yaba, Lagos | | | | | |
| Solicitors to the Issue | Sefton Fross 20B Kingsley Emu Street, Lekki, Lagos | | | | | |
| Receiving Bank | Sterling Bank Plc | | | | | |
| Stockbrokers | 20 Marina, Lagos Planet Capital Limited 3rd Floor, St Peters House, 3 Ajele Street, Lagos Island, Lagos | | | | | |

CHAIRMAN'S LETTER

December 16, 2019

To the Shareholders of, Consolidated Hallmark Insurance Plc

Dear Sir/Madam,

PROPOSED RIGHT ISSUE BY CONSOLIDATED HALLMARK INSURANCE PLC

I write to inform you of the proposed capital raising by way of Rights Issue by your company Consolidated Hallmark Insurance Plc.

On May 20, 2019 the National Insurance Commission (NAICOM) released a Circular on the Commission's minimum paid up share capital policy for insurance and reinsurance companies in Nigeria. Statutory capital requirements for life, general and composite insurance companies were reviewed upward to N8Billion, N10Billion and N18Billion respectively.

Your company has consistently maintained strong liquidity and exceeded the required minimum regulatory capital adequacy ratios. This will be sustained into the foreseeable future.

Whilst CHI has continued to perform well on several parameters, the essence of this capital raising exercise is to enhance the capitalization of Consolidated Hallmark Insurance Plc in order to meet the revised minimum statutory capital of \$\frac{\text{N}}{2}\$10,000,000,000 (Ten Billion Naira) stipulated by the National Insurance Commission; as being the statutory requirement for the operation of a non-life (general) insurance business.

You would recall that at our Company's Annual General Meeting, held on the 21st November, 2019, you had authorized the Company amongst other matters to raise additional capital of up to N4.5 billion (Four Billion Five Hundred Thousand Naira Only) by way of issuance of shares subject to obtaining the relevant regulatory approvals in accordance with the Company's Memorandum and Articles of Association and the applicable laws.

Consequently, CHI intends to raise a sum of N1,056,900,000 by way of Rights Issue in order to achieve the minimum capital requirements. The Rights Issue also presents the shareholders with an opportunity to increase their investment in the company.

Your company embarked on a five-year corporate strategic plan in 2016. This encompasses various initiatives which includes deepening its existing market share and business diversification into Health Management Organization, Life Assurance company and other allied financial services business with a view to achieving enhanced shareholders value. The plans are being executed with early positive results. The focus remains to create a broad-based financial services company that leverages on technology and people competence to deliver quality service to existing and potential customers.

All necessary arrangements regarding the Rights Issue have been made by the Board of Directors of your company. Reputable professional parties have been selected to guide us through this process. The requisite approvals will be received from the Securities & Exchange Commission and The Nigerian Stock Exchange for the registration and the subsequent listing of the shares now being issued. It is important to note that the shares now being issued will rank pari passu in all respects with the existing issued Ordinary Shares of the Company and shall qualify for any dividend (or any other distribution) declared as long as the qualification date for the dividend (or any other distribution) declared is after the allotment of the Ordinary Shares now being issued.

Instructions for participating in the Rights Issue, including acceptance of your provisional rights will be contained in the provisional allotment letter from the Company Secretary as will be set out in the approved Rights Circular.

By supporting the Rights Issue through accepting your rights, the Company will be well positioned to achieve its strategic objectives and to deliver improved returns to all stakeholders, going forward. I therefore enjoin you to carefully consider this investment opportunity and take up your rights, in full, as the Company continues to harness imminent opportunities and deliver on its promises.

Yours faithfully,

Obinna Ekezie

Chairman

OVERVIEW OF THE NIGERIAN INSURANCE INDUSTRY

1. OVERVIEW

According to NAICOM, there are about 59 Insurance companies in Nigeria, consisting of 16 Life Insurers, 30 non life insurers, 11 composite companies and 2 Re-insurance companies. The major players in the industry are broadly structured into four sub groups:

- A. Insurers
- B. Reinsurers
- C. Insurance brokers and;
- D. Loss adjusters.

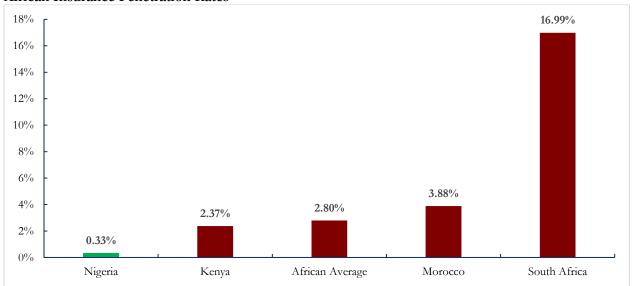
The insurance and reinsurance companies underwrite risks while the insurance brokers and agents act as intermediaries between the underwriters and the policy holders in the sale of insurance products and the collection of premiums. The loss adjusters, on the other hand, determine the appropriate valuation of the loss incurred in the event of a claim. In this industry, Brokers account for about 70% of all insurance premiums in Nigeria.

The key regulators of the industry include;

- A. National Insurance Commission (NAICOM)
- B. National Insurers Association of Nigeria (NIA)
- C. Chartered Insurance Institute if Nigeria (CIIN)
- D. Nigeria Council of Registered Brokers

With a population of about 200 million and insurance penetration of 0.33%, there is a large market for insurance products and services, which is largely untapped. The total premium underwritten in the Nigerian insurance industry in 2018 is estimated to be over N423 billion¹.

African Insurance Penetration Rates



Source: Swiss Re Institute Sigma 2019 World Insurance report, Africa Reinsurance Corporation, 2018 report.

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OVERVIEW OF THE NIGERIAN INSURANCE INDUSTRY

NIGERIAN INSURANCE MARKET IN CONTEXT

NAICOM regulates the Nigerian insurance industry and is governed by the Insurance Act 2003.

INDUSTRY INITIATIVES DRIVING INSURANCE INCLUSION

Uninsured Nigerians face risks and require better mechanisms to mitigate these risks as an alternative to the informal arrangements currently in use. The low insurance penetration in Nigeria is, in part, a consequence of the lack of trust and confidence in insurance companies. A contributor to this perception of the market is the limited knowledge of insurance amongst the public.

There are 6 insurance products made compulsory by law by the Insurance Act 2003 and other sister legislations including:-

- a. Group life insurance in line with the PENCOM Act 2004
- b. Employers liability in line with the Workmen's Compensation Act 1987
- c. Buildings under construction-section 64 of the Insurance Act 2003
- d. Occupiers liability insurance section 65 of the Insurance Act 2003
- e. Motor Third-party Insurance section 68 of the Insurance Act 2003
- f. Health care Professional indemnity insurance section 45 of the National Health Insurance Act 1999.

In order to improve penetration levels, NAICOM launched the Market Development and Restructuring Initiative (MDRI) in 2009 to enforce compulsory insurance and eradicate 'fake' insurance policies procured from unregistered insurers in the country.

Motor Insurance

Motor insurance is a mandatory class of insurance in Nigeria. As of October 2019, only 2.5 million motor insurance certificates out of about 12.5 million registered vehicles in the country had been captured on the database and can be verified by law enforcement agents through handheld monitoring devices. This fact indicates that about 10.5 million vehicles operate with either fake insurance cover or none at all.

In 2011, the Nigerian Insurance Association (NIA) with the support of NAICOM, created the Nigerian Insurance Industry Database (NIID) and Nigerian Insurance Industry Portal (NIIP) to serve as the central record of all motor and marine cargo insurance policies respectively, in Nigeria. The NIID and NIIP makes it easy to verify genuine insurance certificates by all stakeholders and enforce compliance to compulsory insurance in the motor and marine cargo business.

Oil & Gas Local Content Act

The poor participation of indigenous companies in the oil and gas industry led the Federal Government to pass the Nigerian Oil and Gas Industry Content Development Act ("Local Content Act") in 2010. The Local Content Act mandates operators in the oil & gas industry to utilize indigenous firms for third party services they may require. This is further strengthened by the insurance act which stipulates that all assets domiciled incountry must be insured with local insurance companies, to the extent that in-country insurance capacity is exhausted prior to seeking approval from NAICOM to place the surplus in the foreign insurance market.

OVERVIEW OF THE NIGERIAN INSURANCE INDUSTRY

Microinsurance

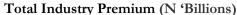
The potential for microinsurance in Nigeria is huge. EFInA (Enhancing Financial Innovation & Access), in its 2018 report on the Nigerian microinsurance industry, estimated that only 0.3 million of the 96.4 million adult population in Nigeria use microinsurance. Insurance companies in the country have developed and are innovating on products and distribution channels to grow their footprint in this market segment.

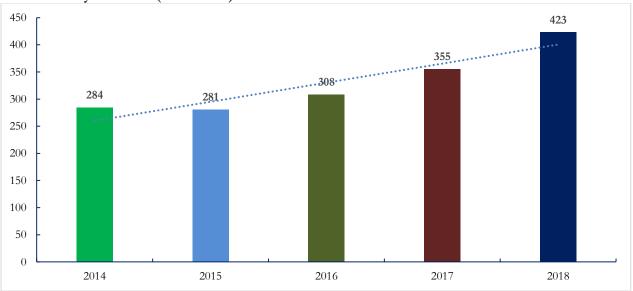
No Premium No Cover

The 'no premium no cover' policy introduced by NAICOM in 2013 ensures that no insurer will grant cover without receiving in full the corresponding premium. As such, premium income cannot be booked if payment for premium is not received. The implementation of this policy has enhanced premium collection and reduced receivables write down in the industry.

INDUSTRY INDICES

Over the last four years, the Nigerian insurance industry has maintained steady growth. Total industry premium grew at a Compounded Annual Growth Rate (CAGR) of 10.47%; N284 billion in 2014 to N423 billion in 2018. The rise in premiums can be attributed to the growth of mandatory coverage, which has made the purchase of insurance compulsory for lines such as third-party vehicle, employer's liability, occupiers' liability, construction insurance, healthcare professional indemnity, and group life insurance. The introduction of new distribution channels such as mobile apps and digital partnerships to increase access to customers has also supported premium growth. In addition, the Nigerian Oil and Gas Industry Content Act supported the considerable growth in the insurance industry.



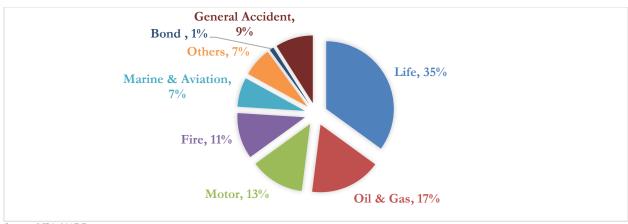


Source: Swiss Re Institute world insurance reports, 2019 & 2016.

This potential for growth has made the industry attractive to foreign entrants as well as to local players looking to expand their reach. A significant level of inorganic growth has been seen in the sector over the last decade, with 15 acquisitions recorded between 2011 and 2018. Most mergers and acquisitions were led by foreign firms.

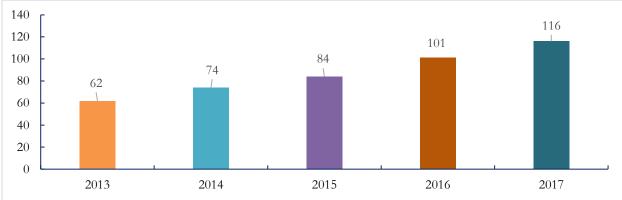
OVERVIEW OF THE NIGERIAN INSURANCE INDUSTRY

Industry Gross Premium Income by Business Line



Source: NIA 2017 Report.

Industry Net Claims Paid (N 'Billions)



Source: Agusto Research 2018.

INDUSTRY RECAPITALIZATION AND CONSOLIDATION

In May 2019, NAICOM issued a circular requiring increase in the minimum paid-up capital for the different classes of insurance and reinsurance companies by 30 June 2020 as shown below:

| Class of Business | Existing Capital Requirement (N'bn) | New Capital Requirement (N'bn) |
|--------------------|-------------------------------------|--------------------------------|
| Reinsurers | 10.00 | 20.00 |
| Composite Insurers | 5.00 | 18.00 |
| Non-life Insurers | 3.00 | 10.00 |
| Life Insurers | 2.00 | 8.00 |

Source: NAICOM's May 2019 Circular.

The deadline for this recapitalisation has however now been extended to 31st December 2020.

The increased capital requirement is expected to lead to consolidation in the industry, increase risk underwriting capacity of insurance companies and generally allow the industry players to take advantage of the existing opportunities in the country.

OVERVIEW OF THE NIGERIAN INSURANCE INDUSTRY

NAICOM's current drive to recapitalize insurance companies bears some similarities to the recapitalization of Nigerian banks in 2005. Prior to the recapitalization of the banks in 2005, banks faced similar challenges as the insurance companies currently face: low confidence in the banking system, low banking penetration, fragmented players and poor corporate governance.

However, after the recapitalization, the banks were able to attract millions of new accounts and were less fragmented, this gave them the financial capability to fund large ticket transactions in the oil & gas, manufacturing, and infrastructure sectors

Industry Opportunities

- An emerging middle class and a young and growing population;
- A relatively stable macroeconomic environment with potential for rapid economic and insurance market growth;
- An Influx of foreign investors which creates more opportunity for expansion;
- Strong and reliable regulator that is responsive to the changing environment;
- Progressive new legislation which supports premium and market growth and recognizes the need for local content development;
- Increasing levels of mobile telephony which provide access to the informal sector.

Industry Threats

- The population's apathy to insurance stemming from cultural constraints, low per capita income, and low insurance literacy;
- Inadequate regulatory enforcement and some unfavorable government policies which could result in fragmentation within the industry;
- Low capacity building and inability to attract specialized insurance skillset linked to inadequate funding and capitalization;
- Inappropriate pricing and profiling of risk;
- Poor governance structures.

OUTLOOK

Nigeria's insurance sector presents perhaps the most remarkable investment case of any industry in Nigeria. Insurance penetration, at 0.33 per cent is extremely low, even compared with countries with similar GDP per capita.

Nigeria has achieved great things in financial services. Pension Fund penetration is an example, with the total assets under management (AUM) of its pension funds growing, in real terms, at 9.8 per cent between 2008-2018 and taking the proportion of the population covered up to 4.3 per cent and rising.

The insurance industry has enormous potential that can be realized by strong cooperation between government, players and regulators; roll-out of micro-insurance with the development aim of financial inclusion; and technology innovation for partnerships and distribution.

OVERVIEW OF THE NIGERIAN INSURANCE INDUSTRY

INVESTMENT IN THE NIGERIAN INSURANCE INDUSTRY

The Nigerian insurance industry in the last decade attracted significant investment interests from local and foreign investors. A summary of the transactions in the industry is as shown below:

| Company Name | Transaction | Year |
|--------------------------------|--|------|
| Metropolitan Life Nigeria | Verod Capital Management acquired Metropolitan | 2019 |
| | Life Nigeria from Momentum Metropolitan | |
| | Holdings | |
| NEM Insurance Plc | AFIG Funds Private Equity acquired 29.9% | 2018 |
| | shareholding | |
| Great Nigeria Insurance Plc | Insurance Resourcery Consultancy Services Limited | 2017 |
| | acquired 75% shareholding | |
| Equity Assurance Plc | Sunu Assurances acquired 60% shareholding | 2017 |
| Cornerstone Insurance | Acquisition of FIN Insurance | 2017 |
| Unic Insurance Plc | Liberty Holdings acquired 75% shareholding | 2017 |
| Zenith Life | Prudential Plc acquired majority shareholding | 2017 |
| Leadway Assurance Company Ltd | Swiss Re acquired 25% shareholding | 2016 |
| Continental Reinsurance Plc | African Capital Alliance acquired 49% shareholding | 2016 |
| Mansard Plc | AXA France acquired 77% shareholding | 2014 |
| Law Union and Rock Insurance | Swede Control Intertek Limited and Alternative | 2012 |
| Plc | Capital Partners (ACAP) acquired 60% shareholding | |
| Custodian and Allied Insurance | Custodian and Allied Insurance Plc acquired 43.76% | 2012 |
| Plc | shareholding in Crusader (Nigeria) Plc | |

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

1. HISTORICAL OVERVIEW

Consolidated Hallmark Insurance (CHI) Plc is a General Business and Special Risks Insurance underwriting firm fully capitalized in line with statutory requirements of the industry regulatory body – the National Insurance Commission ("NAICOM").

The company was incorporated on 2nd August 1991 as a private limited liability company and commenced operations in 1992. It was converted to a public limited company in July 2005 and in 2007 changed its name from Consolidated Risk Insurers Plc to Consolidated Hallmark Insurance Plc. The company's shares were listed on the floor of the Nigerian Stock Exchange on 22nd February, 2008.

CHI Plc has carved out a niche for itself through big ticket transactions in Aviation, Oil and Gas, Marine Cargo and Hull Business and other non-life insurance underwriting including Motor, Fire and Special Perils, Goods-in-Transit, Engineering Insurance, amongst others.

With a formidable Team of highly experienced professionals, CHI Plc prides itself in providing a robust training and retraining programme to enable the team keep abreast of developments locally and at the global level. This is backed by the deployment of a state-of-the art technology infrastructure that ensures prompt service delivery on-line real-time across all its branch and regional office network nationwide.

Consolidated Hallmark also blazed the trail in the deployment of ICT infrastructure for the on-line transaction of insurance business in the industry through a user friendly platform with the url www.motorthirdpartyonline.com.

The company has a board of Directors made up of highly skilled technocrats cutting across various sectors of the economy.

2. BUSINESS OVERVIEW

Consolidated Hallmark Insurance Plc is a leading General Business and Special Risks Insurance underwriting firm fully capitalized in line with statutory requirements of the industry regulatory body – National Insurance Commission.

The company underwrites Aviation, Oil and Gas, Marine Cargo and Hull and other non – life insurance underwriting including Motor, Fire and Special Perils, Goods-in-transit, Engineering Insurance and General Accident insurance businesses.

CHI identifies prompt claims payment as a means to achieving customer satisfaction and therefore emphasizes prompt claims payment in its operations. The company also invests its available funds in interest bearing and highly liquid instruments to generate adequate returns to meet its claims obligations.

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

3. PRODUCTS AND SERVICE OFFERINGS

Consolidated Hallmark Insurance Plc offers a wide range of insurance products tailored to meet the diverse needs of its customers. The Company's product offerings include:

Compulsory Insurance Online Payment

This is aimed at ensuring the mandatory deployment of Information and Communication Technology for some of the Company's insurance products which include;

- a) Third party motor insurance Individual and fleet registration;
- b) Occupier Liability Insurance;
- c) Builder's Liability (Open) Insurance;
- d) Professional Indemnity Insurance and so on

Contractors All Risk

This type of policy covers loss or damage to the Permanent and Temporary works and the materials used for construction contracts brought to the situation of the contract for the purposes of the contract. It also covers the Contractors' Plant, Machinery and Equipment whilst at the situation of the contract.

Oil, Energy and Special risk

This insurance product covers the following:

Offshore Risk which includes:

- 1. Platforms, Oil Rigs
- 2. Control of Wells/Work Over
- 3. Terrorist Attack/Kidnap
- 4. Abandonment/Restoration
- 5. Operators Extra Expenses (OEE)

Onshore Risk including;

- 1. Refinerie and Petrochemical Plants
- 2. Storage Depots/Tank Farms
- 3. Business Interruption Risks
- 4. Abandonment

Special Risk

- 1. Aviation
- 2. Power & Steel
- 3. Hull
- 4. Protection and Indemnity

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

Bonds

The various bonds the Company issues and their characteristics are as follows;-

Bid/Tender Bond

The Company issues bonds to cover bids/tenders for contracts being awarded. The Bond is simply a Guarantee to the employer such that the contractor having submitted the accompanying bid for the contract in question

shall not withdraw such bid for any reason if the contract is awarded to him. i.e he shall accept the contract if awarded.

Performance Bond

After the bids/tenders have been accepted, it is customary for contractors to be called upon to present performance bonds. Our cover is against failure to perform and it also provides remedy for failure to perform according to specification.

Advance Payment Bond

Where a percentage of the contract value is to be given to the contractor to start work, the insurance bond is issued against failure to utilize the advance payment/mobilization for the execution of the project.

Houseowners/Householders Comprehensive Insurance

This policy provides indemnity to the insured against:

- Loss or damage to the buildings caused by an insured peril
- Loss or damage to the contents (household goods and personal effects), whilst contained in the buildings and caused by an insured peril.

The benefits include;

- Cost of alternative accommodation
- Loss of rental income. (For insured building only)
- Legal liability to the public
- Medical expenses up to a limit
- Death of the insured due to fire or break-in or robbery attacks on the premises.
- Cost of valuable contents (jewellery, wrist watch, glasses and other portable items) on All Risks basis.
- Cost of household goods and personal effects.
- Cost of buildings due to fire and extraneous perils

Consequential Loss Insurance

This covers loss of profits following fire damage to the properties of a profit making organisation. When fire occurs, the material damage of the loss is not only what the Insured suffers. For instance, a manufacturing firm will be unable to continue production in the event of such fire damage which will definitely result in loss of profit. This may also affect payment of wages to Employees. The Consequential Loss policy is designed to cover such risk.

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

Professional Indemnity Insurance

This type of Insurance indemnifies the Insured in respect of claims which may be made against him for breach of professional duty. Doctors, Accountants, Lawyers, Architects, Insurance Brokers etc require Professional Indemnity Insurance to protect themselves from possible acts of professional negligence.

Aviation Insurance

The Company's Aviation Insurance policy covers:

Accidental loss of or damage to the Aircraft itself in which case the Insurers will at their option pay for, replace or repair the Aircraft as the case may be. The risk of disappearance is also covered if the Aircraft is unreported for sixty (60) days after the commencement of flight.

The policy also covers the Insured's Legal liability to third parties (other than passengers) due to accident involving the aircraft

Goods in Transit

Goods-In-Transit insurance policy covers loss of or damage to the goods insured (owned or for which the insured is legally responsible) caused by accident, theft, collision, overturning or fire whilst in transit by road, air, rail and inland motor ways.

The policy also operates during the loading and unloading of goods.

However, delicate or fragile goods such as glass and explosives are not covered (unless declared at the start of the policy).

Features:

This insurance policy covers either All Risks or Restricted Cover.

All Risks

This type provides a very wide cover as it includes all the risks mentioned above. Cover commences immediately the goods are being loaded on to the transit vehicle and lasts until the goods are unloaded a the final destination. The conveyance can be either by road, air or by rail, and the geographical limit is anywhere in Nigeria.

Restricted Cover

Cover here is restricted in the sense that the risk of theft is only covered following an accident, collision or over-turning of the conveying vehicle. Cover similarly operates anywhere in Nigeria. The restricted cover is the one recommended for use.

Benefits

This policy covers the insured against:

- a) loss of or damage to your property whilst in transit by road, rail, air and inland motor ways
- b) accident, theft, collision, overturning or fire of your property whilst in transit anywhere in Nigeria.

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

Plant All Risk

The Company's All Risks Policy is designed to provide adequate cover for the assets of the insured which are mobile and moveable in nature. Examples of these assets are Phones, Laptops, Jewelleries, tablets, phablets, ipads, ipods, wrist watches e.t.c.

The assets are covered against loss of or damage caused by fire, burglary, theft, accident, etc,

The cover is not restricted to a particular geographical location or premises where the assets are kept. The cover is valid at locations specified by the geographical limit specified in the initial agreement. Occasionally, a worldwide cover may be given on request.

The policy covers all risks except perils that are specifically excluded. The cover provided by this policy is very wide.

Money Insurance

Money Insurance policy indemnifies the Insured against loss of money belonging to the insured occurring:

- 1. While in transit
- 2. From any of the Insured premises as a direct result of theft
- 3. From a locked safe or strongroom at the Insured's premises

Loss or damage to safe and strongrooms resulting from theft or any attempt thereat

Machinery Breakdown Insurance

This policy will indemnify you against damage to machinery caused by Breakdown resulting from excessive electrical current or voltage storm etc. In brief, breakdown of your machinery which is not covered by the fire policy is taken care of by the machinery breakdown policy.

Motor Insurance

The Company offers policies for 3 basic categories of Auto/Motor Insurance:

- 1. Thirdparty,
- 2. Thirdparty Fire & Theft and
- 3. Comprehensive

The Company's Standard Motor insurance provides cover for the following:

- Loss of or damage to the vehicle as a result of accident
- Loss or damage to the vehicle resulting from Fire
- Loss or damage to the vehicle due to theft
- Damage by the vehicle to another up to $\mathbb{N}1,000,000$
- Damage to Third Party property by the vehicle up to ₩1,000,000
- Damage to Third parties by the vehicle which caused bodily injury and death is Unlimited.

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

Other Additional Features

- Medical expenses to the policy holder or holder's driver or any occupant of the vehicle to the tune of N10,000
- Passenger Liability (₹75,000 per person and a maximum of ₹300,000 per vehicle)

- Damage resulting from Riot, Strike and Civil Commotion (SRCC)
- Towing Limit up to N10,000

Fire and Special Perils Insurance

This policy provides compensation to the insured against:

- Loss or damage to the Buildings caused by an Insured peril
- · Loss or damage to the Contents, whilst contained in the Buildings and caused by an Insured Peril

The insured perils include:

- Fire
- Lightning
- Domestic Explosion
- Special perils such as flood, tempest, storm, tornado, hurricane, explosion, impact, riot and strike, malicious damage, bush fire, burst pipe, subsidence, earthquake, etc

This policy is designed for Landlords, tenants, residential and business/office buildings, recreational centres, public buildings, shops and warehouses e.t.c.

It also affords the insured the option of flexible payment of premium. This is done to relieve the burden of annual payment.

Burglary Insurance

Burglary insurance is designed to protect the insured against loss of or damage to property for which the insured is responsible following burglary or housebreaking accompanied by actual forcible and violent entry into or exit from the premises.

The property covered by this policy includes furniture, fixtures and fittings, equipment and electronics damaged during burglary or housebreaking which the insured is legally responsible to bear.

This insurance policy is available to both private and business premises. These range from Residential buildings, Estate, Shopping Malls, Office premises, Commercial buildings e.t.c.

Features

- It covers not only the contents, but also fixtures and fittings damaged during burglary or housebreaking which you are legally responsible to bear.
- It does not cover pilferage, shoplifting or larceny, except so extended.
- It does not cover the building but cover any damage done to your building during break in.

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

Benefits

This policy covers against:

- a) loss of any part of property whilst within the premises:
 - i) as a result of theft involving entry into or exit from the premises by forcible and violent means

- ii) following assault or violence or threat to the insured or employees
- b) With the payment of additional premium, the cover of this policy may be extended to cover loss or damage caused by the following additional perils:
 - i) theft without involving entry into or exit from the premises by forcible and violent means
 - ii) armed robbery or hold-up

Marine Cargo/Hull Insurance

The Company issues Marine Cargo policies to cover Maritime risks associated with import transactions. The policy covers the Insured should goods coming into the country by Sea or Air be lost, destroyed or damaged whilst in transit.

The Company also covers damage to the Hull itself

4. KEY STRENGTHS

The following differentiating strengths set CHI apart from other players in the industry:

Strong Track Record and Diverse products

CHI over the past twelve (12) years of its existence has grown considerably currently ranking fourth in terms of Gross Premium income when compared to other general and special risk insurers. This is partly due to the Company's focus on serving its clients but more so due to the wide range of insurance products available to its diverse customer base. The Company's broad portfolio of products, management, customer service and brand equity has allowed it to grow consistently increasing both its market share and value.

Strong and experienced Board and Management Team

CHI's senior management team has extensive experience in the insurance industry and other related sectors, with an average of over 17 years experience gained in both local and international firms. The management team and board have a proven track record of implementing innovative, industry-leading initiatives, including the Company's current digital transformation exercise which will enable it position itself strategically to deliver exceptional returns to shareholders, be profitable and increase its market share. CHI believes the experience of its senior management team will continue to be a key strength in succeeding in an increasingly competitive industry.

Strong Corporate Governance

CHI over the years has shown its commitment to high standards of corporate governance recognising its importance in ensuring long-term business sustainability as well as transparency and accountability to its shareholders. The Company in its strict adherence to regulations, one of which is the corporate governance code, hired more experienced professionals into the board in 2016 further strengthening the depth and experience of its board and management. The Company is managed in a way that maximises long-term shareholder value and takes into account the interests of all of its stakeholders. Furthermore, the Company believes that full disclosure and transparency in its operations are in its best interest.

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

5. FUTURE PLANS

Consolidated Hallmark Insurance Plc is currently undergoing a 5 year Strategic Plan which will enable it position itself strategically. It is believed that it would help the company deliver exceptional returns to shareholders, be profitable and increase its market share as part of a comprehensive 5 Year Strategic Plan. The Company's 5 year strategic plan is anchored on 12 key initiatives summarised in the table below.

| S/N | Objectives | Objectives commentary | Objective Results |
|-----|---|--|---|
| 1 | Deliver exceptional returns to stakeholders | Meet and exceed stakeholders' expectations | Satisfied stakeholders who project the CHI brand |
| 2 | Increase Market Share | Be a leading provider of diverse range of insurance services | Stronger presence within the insurance industry |
| 3 | Improve profitability | Efficiently convert premium income into profit | Better retention of income for investment |
| 4 | Increase Capital Base | Availability of funds to expand business operations | Diversified income stream |
| 5 | Grow and deepen customer base | Obtain new customers and maintain existing ones | Higher number of new and repeat businesses |
| 6 | Comply with regulations | Build culture of compliance | Maximum compliance with all regulatory obligations |
| 7 | Improve brand visibility | Better awareness of the CHI brand | A strong brand with a strong presence in the insurance industry |
| 8 | Improve processes | Improve turnaround time for all internal and client facing processes | Enhanced customer satisfaction |
| 9 | Improve organisational efficiency | Reduce organisational inefficiencies | Improved profitability |
| 10 | Enhance human capacity | Achieve business results through empowered workforce | Quality skills to meet business needs |
| 11 | Grow strategic alliances | Expand operations leveraging beneficial partnerships | Increased market reach/share |
| 12 | Improve technology | Optimise operations leveraging technology | Improved efficiency and security |

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE

6. BOARD OF DIRECTORS

Obinna Ekezie, Chairman

Mr Obinna Ekezie is the Founder & Managing Director of one of the fastest growing and largest Internet travel sites in Africa, Wakanow.com (2008-Date), which was established after an initial experiment with a travel website, Zeeptravel.com.

He attended the University of Maryland - Robert H. Smith College of Business, Maryland U.S.A and with primary study in Mechanical Engineering and a Minor degree in IBM Total Quality Management from the same institution (1995-1999).

A talented strategist and tactician, his leadership offerings, strategic insights, and advice for market differentiation helped to secure Wakanow as the fifth fastest growing company in Nigeria within a short time.

A professional basketball player, his sojourn in the United States was remarkable with him signing on to attend and play basketball for the University of Maryland at College Park in 1995. He later competed at the highest levels in two continents from 1999-2007, contributing to the success of teams including the Vancouver Grizzlies, Washington Wizards, Dallas Mavericks, Los Angeles Clippers, Atlanta Hawks, Red Star Belgrade, amongst others.

Mr Ekezie is also the founder/chairman of African Basketball League (2015-Date), established to develop innovative organizational models in African Basketball.

Mr. Eddie Efekoha, Managing Director/CEO

He is the Managing Director of Consolidated Hallmark Insurance Plc and holds a Bachelor of Science degree in Insurance (1991-1994) and a Masters degree (1982-1985) in Business Administration both from the University of Lagos.

Since graduation Eddie had worked in various capacities at Everyman Insurance Brokers (1985-1986), Hogg Robinson Nigeria (1986-1988), and Glanvill Enthoven & Co (Nig.) from 1988 where he left as Executive Director (Technical) in 1997 to pioneer the effective take off of Fountain Insurance Brokers Ltd as its Managing Director/Chief Executive. He left Fountain Insurance Brokers in 2007.

He was also the Vice Chairman/CEO of Consolidated Risk Insurers Plc before his current appointment.

Mrs Adebola F. Odukale, Non Executive Director

Mrs. Odukale is an Associate of the Chartered Insurance Institute of Nigeria (AIIN, 1998). She started her Insurance career with Nigerian Life and Pensions Consultants in 1991 before joining Capital Express Assurance Ltd as its Ikeja Branch Manager in May 2001.

She rose through the ranks in the company variously as Senior Manager, Technical, Controller Marketing, and Regional Director, South West prior to her appointment as the Managing Director of the company in 2011.

Mrs Odukale holds the Bachelor of Science degree in Economics from the Obafemi Awolowo University, Ile-Ife (1985-1989), and an MBA in Human Resource Management from the Lagos State University in 2004.

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

Prince Ben Onuora, Non Executive Director

Prince Ben Onuora is a Barrister, Solicitor, Arbitrator and Notary Public for Nigeria. He attended the University of Lagos where he obtained the Bachelor of Laws (LL.B) and Master of Laws (LLM) degrees in 1985 and 1991 respectively. He was called to the Nigerian Bar in 1986.

He started his working career with the Ministry of Justice, Minna, later as Counsel with Cosmic Chambers Minna, Akin Akintoye & Company, Lagos before establishing Benon Chambers, a commercial law firm where he currently serves as Managing Partner.

Prince Onuora belongs to several professional bodies including Nigerian Bar Association, (NBA), Capital Market Solicitors Association, Chartered Institute of Arbitrators (UK & Nigeria), Negotiation & Conflict Management Group (Founders of the Lagos Multi-Door Court House, LMDC) and Institute of Directors (IoD) where he is Legal Adviser and serves in the Executive Committee as well as the Governing Council.

He was elected a Fellow of the IoD of Nigeria in 2004. As the Chairman of the Research & Advocacy Committee of the IoD between 2011 and 2013, Prince Onuora organized a number of National Roundtable Conferences on Cashless Economy, Security Votes and Cost of Doing Business in Nigeria.

He has, as part of his insolvency law practice, been appointed and acted on several occasions as Receiver/Manager of notable companies in Nigeria. Prince Onuora is a consummate Alternative Dispute Resolution (ADR) Practitioner and a registered Legal Consultant by the Securities & Exchange Commission ("SEC"). In 2012 he was in the Federal Government Committee that advised on the merger of agencies and parastatals as part of the strategy to reduce the high cost of governance in Nigeria.

Dr. Layi Fatona, Non Executive Director

Dr. Layi Fatona is the Chief Executive Officer of Niger Delta Exploration and Production Plc, where he pioneered the first and only privately owned and operated refinery in Nigeria-the Ogbele Mini Refinery. He is a Petroleum Geologist with over forty years of practice. He worked with the Petroleum Engineering and Exploration & Production Departments at the Shell Petroleum Development Company Nigeria Ltd (SPDC) from 1974 to 1986. He resigned to join Geotrex Systems Limited in 1985, Nigeria's foremost independent Exploration & Production Consultants, and rose to become the Chairman. A leading authority on the geology of the Niger Delta Oil and Gas Province, he has offered expertise to all the major oil operators in the country. He is widely consulted by Nigerian and foreign oil companies and is a Past President and Fellow of the Nigerian Association of Petroleum Explorationists (NAPE). A certified Petroleum Geologist of the American Association of Petroleum Geologists (AAPG), Dr. Fatona studied Geology at the University of Ibadan in 1973, obtained both Masters of Science (1976) and Doctorate (1980) degrees in Petroleum Geology and Sedimentology from the Royal School of Mines, Imperial College of Science, Technology and Medicine, University of London and Doctor of Science (Honoris Causa) (2018) from Osun State University.

Dr Fatona was a 2010 recipient of the prestigious Aret Adams Award bestowed by NAPE and in 2011, he was a finalist for the Ernst & Young Entrepreneur of the Year Awards, West Africa 2011, Master Category. He was appointed to the Board of Consolidated Hallmark Insurance Plc on 24th April 2019.

OVERVIEW OF CONSOLIDATED HALLMARK INSURANCE PLC

Mrs Ngozi Nkem, Non Executive Director

Mrs Ngozi Nkem is a graduate of Banking & Finance from Abia State University (1995). She worked as a banker for many years at Spring Bank (2002-2007). She also worked at All States Trust Ltd from 1996-2002. She currently manages Zopon Nigeria (2009-Date), a general merchant company engaged in the import, export and supply of goods and services as well as in the downstream oil & gas distribution.

She is also a Director in the following companies: Transglobe Securities Nigeria Ltd, Zopon Nigeria Ltd, Binez Hotel Ltd and Abia State Hotels Ltd. Mrs. Nkem is married with children.

Mr Babatunde Daramola, Executive Director, Finance, Systems and Investment

He has been with Consolidated Hallmark Insurance Plc since 2004 and was appointed to the Board on April 1 2016. He was until this appointment the General Manager, Finance and Investment in Consolidated Hallmark Insurance Plc from 2010-2016. He has played strategic roles in a number of Corporate Transformation projects within the Group in addition to his role as the Chief Financial Officer.

Mr. Daramola is a Fellow of the Institute of Chartered Accountants of Nigeria (2014) and an Associate of the Chartered Insurance Institute of Nigeria (1996). He is also a Member of the Nigerian Institute of Management. He graduated from the Lagos State Polytechnic in 1994 with a Higher National Diploma in Insurance and also holds the MBA (Finance and Accounting) of the University of Liverpool (U.K.) in 2010.

Tunde has vast working experience spanning Insurance Broking, Underwriting and Banking. He also had a stint in the oil industry having worked in Exxon Mobil Nigeria on secondment from Glanvill Enthoven & Co.(Nig.) from 1995-2001. He also worked at Continental Trust Bank Ltd. (now part of UBA PLC from 2002-2004), where he had responsibility for Insurance, Tax Management, Budgets and Regulatory and Audit Management.

Tunde has played a number of insurance industry roles. He served as a two-time Chairman and current Executive Member of the Accounting Technical Committee of the Nigerian Insurers Association (2012-Date). He also served as a member of the Insurance Industry Accounting Practices Committee established by the National Insurance Commission (2011-Date). He was also a member of MCPD planning Committee of the Institute of Chartered Accountants of Nigeria He is currently a member of the Finance and Audit Committee of the Chartered Insurance Institute of Nigeria (2015-Date). He is a Member, Finance Houses Association of Nigeria (2012-Date). Tunde is an Alumnus of the Lagos Business School (2013) and is the current Vice President of Lagos Business School AMP 25 Class (2013 to present).

Mary Adeyanju, Executive Director, Operations

Mrs Mary Adeyanju holds a Master's Degree in Business Administration from the Lagos State University (2002-2004) as well as a B.A (Theatre Arts) and Diploma in Insurance from the University of Jos (1988-1991) and Ahmadu Bello University (1985-1987) respectively.

An Associate of the Chartered Insurance Institute of Nigeria (2009), Mrs Adeyanju has over two decades of varied experience in the insurance industry, having commenced her career at Boof Africa Insurance Brokers (1992-1997). She later held top management positions in Carrier Insurance Brokers (1997-2002) and First Chartered Insurance Company (2002-2004).

She has been with Consolidated Hallmark Insurance Plc since 2004 (formerly Consolidated Risk Insurers). She recently held the position of Regional Director, Lagos/Western Operations of Consolidated Hallmark Insurance Plc from 2014-2016. She was appointed as Executive Director of Operations in July, 2016. She is an Alumnus of the Lagos Business School (2011).

Idris Shuaibu Abubakar, Independent Director

Mr Idris was recently appointed as an Independent Director in line with statutory regulations in 2016.

A professional accountant of repute, he holds a B.Sc Degree in Accounting from the Bayero University (1981-1985), Kano and a M.A in Banking and Finance (University of Wales, U.K from 1991-1993).

His professional career has taken him through several reputable organisations including Continental Merchant Bank (1987-1996), Liberty Bank (2001-2002), Lakeside Investments Limited (1996-1998) amongst others, where he rose through the ranks culminating in his appointment as Deputy Managing Director of Dangote Industries Limited (2002-2010). He has been a board member of Mainstreet Bank Limited, Navision W.A. Limited, Coronation BDC Limited, and Council Member of the Kaduna State University

Mr Shuaibu has attended several training programmes which took him to some reputable international training institutions including Havard University, University of Pretoria SA and the Lagos Business School of Pan Atlantic University.

Mrs Rukevwe Falana, Company Secretary & Legal Adviser

Mrs. Rukevwe Falana joined the board as Company Secretary and Legal Adviser with effect from 1st January, 2016. A member of the Nigerian Bar Association, she graduated from Delta State University (LLB Hons) in 2001 and finished from the Nigerian Law School (BL) in 2004.

She started her professional career as a Legal Officer with Consolidated Risk Insurers Plc (CRI) in 2004 where she rose through the ranks as a Corporate Counsel with particular focus in the insurance sector of the financial services industry.

Mrs. Falana has since 2007 upon consolidation in the insurance industry worked in Consolidated Hallmark Insurance Plc in diverse areas spanning company secretarial functions, corporate governance, company regulatory affairs, company compliance with Anti-Money Laundering and Combating Financing of Terrorism Laws and Regulations, and provision of advisory services on corporate commercial transactions and other general legal functions to the company. She has also served the company as the Secretary to all the committees of the board of directors including the statutory audit committee.

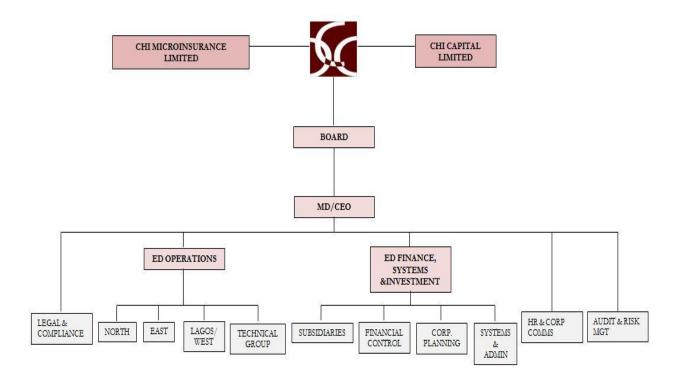
Rukevwe was also appointed in 2011 as the Chief Compliance Officer of the Company with the mandate to ensure compliance with all institutional regulatory laws governing the affairs of the company.

She has undergone several developmental trainings in diverse areas including commercial law and legal drafting.

7. GROUP STRUCTURE

The group comprises of Consolidated Hallmark Insurance Plc and its subsidiaries - CHI Capital Limited and CHI Microinsurance Limited. CHI Capital Limited has two wholly owned subsidiaries, Grand Treasurers Limited and CHI Support Services Limited.

The group structure is illustrated in the organogram below:



Key

ADMIN - Administration

CEO - Chief Executive Officer COMMS - Communications

CORP - Corporate

ED - Executive Director
HR - Human Resources
MGT - Management

8. RISK FACTORS

In the context of the proposed Rights Issue by Consolidated Hallmark Insurance Plc, the following risk factors have been identified:

Business Risks

The Company may be affected by insurance liability claims or otherwise be subject to adverse publicity

CHI insures large ticket transactions in Marine Cargo/ Hull, Aviation and Oil & Gas sectors. Unforeseen curcumstances could result in a material claim by clients in these sectors which could have a negative impact on the earnings of the Company.

Also, in the event that the Company is unable to pay its insurance claims, adverse publicity in this regard may affect the Company's brand equity and as such reduce its ability to generate premium income from new and existing customers thus impacting its earnings negatively.

Significant loss of market share by Consolidated Hallmark Insurance Plc may lead to a decline in earnings as its customers opt for competitor products

The insurance industry is intensely competitive. In particular, the General Insurance space is characterised by strong competition from other General Insurance companies as well as Composite Insurance Companies. A number of factors including changes in demographic and social trends, perception of insurance, the introduction of innovative insurance products, technology and downturn in economic conditions influence the demand for insurance. These factors may negatively impact a customer's willingness to purchase insurance products. Other factors including product pricing, claims management and execution are critical measures that determine the success and competitive advantage for CHI's insurance products.

A marked reduction in the gross premium income earned by CHI could have a negative impact on the Company's earnings.

Industry Risks

Change in existing regulations, increased regulations or failure to comply with existing regulations could have a significant negative effect on the Company's operations, cash flows and profitability

The Company operates in the insurance industry which is regulated by NAICOM hence its operations are subject to regulations regarding licensing, marketing, tax, labour and other matters. Failure to comply with laws and regulations could result in the loss, revocation or suspension of the Company's licenses and may result in negative publicity. Also changes in any laws or regulations

could have an adverse effect on the Company's business, results of operations, cash flow or financial condition.

There can be no assurance that the Company will not incur material costs or liabilities in connection with its compliance with current applicable regulatory requirements or that such regulations will not interfere with, restrict or affect the Company's business.

Country Risks

Political instability, insecurity, terrorism and ethnic, religious and regional differences

National security is one of the major challenges in Nigeria, particularly in the north-eastern part of the country. Despite the huge gains made by the Nigerian military in its fight against the Boko Haram insurgency, the humanitarian situation in the region is still deteriorating. Also, violence, oil theft and civil disturbance in the Niger Delta region by militant groups hampers the Federal Government's ability to generate revenues from oil production.

In spite of the Federal Government's efforts, continued criminal activity, unrest and political and religious conflicts in the country can easily lead to lower oil production, deter investments in the country and lead to increased political instability that could have a significant adverse effect on Nigeria's economy and hamper the Company's operations and profitability.

RESOLUTION OF THE BOARD OF DIRECTORS



Corporate Hoad Office:
269 Boroda Road, Chamboro, Lagos.
Tel: +234-1-2912543, 2912532
Customer Care.
(**CorporationAnical (prost-244-6767-2632)
f #*@rryCHipts
Essalt: #fd@rhyChipts.com
Website: www.chipts.com

THE FEDERAL REPUBLIC OF NIGERIA THE COMPANIES AND ALLIED MATTERS ACT, 2004 COMPANY LIMITED BY SHARES

RESOLUTION OF

THE BOARD OF DIRECTORS OF

CONSOLIDATED HALLMARK INSURANCE PLC RC 168762

At the meeting of the Board of Directors of Consolidated Hallmark Insurance Plc duly convened and held on the 21st day of November 2019 at 266 Ikorodu Road, Obanikoro Lagos, with a quorum present and voting throughout, the Directors agreed to propose the following resolutions for approval from the shareholders:

- 1. That the Directors be authorized to raise, whether by way of private/special placing, public offering, rights issue, preference share issue, or a combination or any other method(s) they deem fit, additional capital of up to N4,500,000,000 or its equivalent whether locally or internationally or a combination of both, through the issuance of shares, convertible securities or depository receipts or any other instrument(s), whether as a standalone transaction, or a combination of transactions which shall be determined by the directors: subject to obtaining the approvals of the relevant regulatory authorities.
- 2. That the Directors be authorized to raise additional capital of up to \$41,056,900,000 (One Billion, Fifty Six Million and Nine Hundred Thousand Naira Only) through a Rights Issue of 2,032,500,000 (Two Billion, Thirty Two Million and Five Hundred Thousand) units in the ratio of 1:4 at \$40.52 per share, on such terms and conditions and on such dates as may be determined by the Directors, subject to obtaining the approvals of the relevant regulatory authorities.

RESOLUTION OF THE BOARD OF DIRECTORS



RESOLUTION OF THE SHAREHOLDERS



BEAL LANCON

Corporate Head Office:
289 Norodu Road, Oberskoro, Lague.
789 129-1-2912562, 2912502
Gostomer Case:
67001-9901-99016-2010-244-6767-26321
§ William/Origin
Bredit: Info@clopid-some

THE FEDERAL REPUBLIC OF NIGERIA

THE COMPANIES AND ALLIED MATTERS ACT, 2004

COMPANY LIMITED BY SHARES

RESOLUTION OF

THE SHAREHOLDERS OF

CONSOLIDATED HALLMARK INSURANCE PLC-RC: 168762

At the Extra-Ordinary General Meeting of the Members of Consolidated Hallmark Insurance Pic duly convened and held on 21st day of November 2019 at The Providence By Mantis Hotel, 12A Oba Akinjobi Way, GRA Ikeja, Lagos with a quorum present and voting throughout, the following Special Resolutions were proposed and were duly passed:

- That Members hereby approve that the Company's authorised share capital be and is hereby increased from N7,500,000, 000.00 divided into 15,000,000, 000 Ordinary shares of 50 Kobo each to N10,000,000,000 divided into 20,000,000,000 Ordinary shares of 50 Kobo each with the creation of additional 5,000,000,000 Ordinary shares of 50 Kobo each.
- 2. That Members hereby approve that the Company's Memorandum and Articles of Association be amended as follows: By amending Clause 6 of the Memorandum and Articles of Association to read "The Capital of the Company is N10,000,000,000.00 (Ten Billion Naira Ordy) divided in 20,000,000,000.000 (Twenty Billion) Ordinary shares of 50 Kobo each with the power to increase and with the power from time to time to issue any shares of any new capital with preference or priority in the payment of dividends or distribution of assets or otherwise over any other shares whether ordinary or preference or whether issued or not and to vary regulations of the Company as far as necessary to give effect to any such preference or priority.
- 3. That Members hereby approve that the Directors be and are hereby authorised to raise additional capital of up to N1,056,900,000 (One Billion Fifty Six Million Nine Hundred Thousand Naira Only) through a Right Issue of 2,032,500,000 (Two Billion and Thirty-Two Million Five Hundred Thousand) units to the ratio of 1:4 at N0.52 per share, on such terms and conditions and on such dates as may be determined by the Directors, subject to obtaining the approvals of the relevant regulatory authorities.



DIRECTORS

Observa Characteris Discontinue (Characteris Eddo A. Historius (Managing Discolari COO).

Hallantenito Davarriala (Francis Disconti, Francis Cycleton S. Enterplannis), Biory Adapteris (Francis Observa), Rigari Milere, Elec C. Orustra, Alebenia Oddola, 1881 S. Alebenia C. Lay Falence



authorized and Regulated by Microsoft Naturalise Commission For the

SHAREHOLDERS' RESOLUTION



- That Members hereby approve that the Directors be and are hereby authorised to raise, whether by way of private/public, special offering, right issue or a combination or any other method(s) they deem fit, additional capital of up to N4,500,000,000 (Four Billian Five Hundred Million Naira Only) or its equivalent whether locally or internationally or a combination of both, through the issuance of shares, long term debt, preference shares (redeemable or irredeemable), convertible and non-convertible securities or depository receipts or any other instrument(s), whether as a standalone transaction, or a combination which may be determined by the Directors for such consideration and upon such terms and conditions as the Directors may deem fit; subject to obtaining the approvals of relevant regulatory authorities.
- 5. That Members hereby approve that the Directors are hereby authorised to commence discussion on possible Mergers and Acquisition as the Directors deem fit; subject to obtaining the approval of the Shareholders and relevant regulatory authorities.
- That Members hereby approve that the Directors be and are hereby authorised to do all acts and things and to approve, sign and/or execute all documents, appoint such professional parties and advisers, perform all such other things as may be necessary to give effect to the above resolutions including without limitation, complying with the directives of any regulatory authority.
- 7. That the Members hereby approve that all acts carried out by the Directors hitherto in connection with the above resolutions be and are hereby ratified.
- 8. That the Directors and the Company Secretary be and are hereby empowered to execute and file all the requisite documents necessary to give effect to the above resolutions.

DATED THIS 21ST DAY OF NOVEMBER 2019

Babatunde Daramola

DIRECTOR

SOLICITOR/NOTARY PUBLIC

Eddie A. Efekoba DIRECTOR

LETTER FROM DIRECTORS ON GOING CONCERN STATUS



Corporate Head Office:
266 liverodu Road, Obanikoro, Lagos.
Tel: +234-1-2912543, 2912532
Customer Care:
0700CHINSURANCE (0700-244-6787-2632)
f ⊌@myCHlpto
Email: info@cinjto.com
Website: geww.chipto.com

21st November 2019

The Director General
Securities and Exchange Commission
SEC Tower
Plot 272 Samuel Adesujo Ademulegun Street
Central Business District
Abuja.

Dear Sir,

CONFIRMATION OF GOING CONCERN STATUS OF CONSOLIDATED HALLMARK INSURANCE PLC

The Directors of Consolidated Hallmark Insurance Plc ("CHI" or "the Company") are required to prepare financial statements at the end of each financial period which give a true and fair veiw of the state of affairs and the Company's profitability. They are also reponsible for maintaining proper accounting records and taking reasonable steps to prevent and detect fraud and other irregularities. The Directors are also responsible for selecting suitable accounting policies and applying them on a regular basis, making judgements and estimates that are prudent and reasonable.

The applicable International Financial Reporting Standards have been followed and CHI's financial statements are prepared using accounting policies which comply with generally accepted accounting standards in Nigeria, the Companies and Allied Matters Act, 2004 and the Financial Reporting Council of Nigeria Act, 2011.

The Directors of CHI, having made appropriate enquiries, reviewed budgets, projected cash flows and other relevant information, consider that adequate resources will exist for the business to continue in operations for the foreseeable future and therefore, it is appropriate to adopt the going concern basis in preparing the financial statements.

Signed for and on behalf of: Consolidated Hallmark Insurance Plc

By its duly authorized representatives:

Rukevwe Falana COMPANY SECRETARY Babatunde Daramola CHIEF FINANCIAL OFFICER Eddie A. Efekoha Managing Director

SOLICITOR/NOTARY PUBLIC 08069361751

15th Nov. 2019

L NWEAC VI Suite 11, PONA PIEZE VI Suite 11, PONA PIEZE VI Suite 11, PONA PIEZE WEJA LIGOS 08021559403 CONTARY PURO

son 🕮

DIRECTORS

Obiente Eleccie (Chairmen), Eddie A. Efelsoha (Managing Director/CEO),
Babatunde Deramola (Executive Director, Systems & Investment), Mary Adeparquir (Executive Director, Operations),
Noozi Nikem, Bien C. Chrusor, Adebala Coldudale, birts & Abuthaker, Lus Fatona.

NIA

RC 168762
Authorized and Regulated by National Insurance Commission RIC 097
BRANCHES NATIONWIDE

LETTER FROM AUDITORS ON GOING CONCERN STATUS



SIAO/AU/JA/12789/19

20th December, 2019

The Directors

Consolidated Hallmark Insurance Plc 266 Ikoroda Road, Obanikoro, Lagos.

And

The Directors

Planet Capital Limited 3rd Floor, St Peter's House, 3, Ajele Street, Off Broad Street, Marina.

Dear Sirs,

Lagos: 18b Olu Holloway Road, Royl, Lagos. Tel: 01 463 0871-2 Fax: 01-463 0870

Abuja: 1st Floor, Bunk of Industry Building Central District Area, FCT, Abuja, 1st. 09-2st 2462-3 E-mail: enguines@sloo-ng.com Websits: www.slao-ng.com

CONSOLIDATED HALLMARK INSURANCE PLC CONFIRMATION OF GOING CONCERN STATUS-FINANCIAL STATEMENTS FOR THE YEAR ENDED 31⁵⁷ DECEMBER, 2018

We are statutory auditors to Consolidated Hallmark Insurance Plc. We were responsible for the audit of the financial statements for the year ended, 31° December, 2018. In line with the requirements of International Standard on Auditing (ISA) 570 (Revised) Going Concern, we confirm as follows:

- The financial statements were prepared by management using the going concern basis of accounting, and management had neither intention nor need to reduce substantially its business operations or liquidate the entity, or to cease operations.
- ii. That we obtained sufficient appropriate audit evidence regarding, and conclude on, the appropriateness of management's use of the going concern basis of accounting in the preparation of the financial statements, and to conclude, based on the audit evidence obtained, whother a material uncertainty exists about Consolidated Hallmark Pic's ability to continue as a going concern.

SIAO - Accomplish More Audit & Accounting | Financial Advisory | Taxation | Human Resources

LETTER FROM AUDITORS ON GOING CONCERN STATUS



iii. Based on our audit, we conclude that, as at the date of the financial statements, there were no threats to Going Concern, and there was no material uncertainty about the ability of Consolidated Hallmark Insurance Plc to continue in business in the foreseeable future.

SIAO (Chartered Accountants)

Ikoyi, Lagos

Joshua Ansa, FCA

Engagement Partner

FRC/2013/ICAN/00000001728

SIAO - Accomplish More Audit & Accounting | Financial Advisory | Taxation | Human Resources

INCORPORATION BY REFERENCE

The following documents which have previously been published, been filed with the SEC, shall be incorporated in, and form part of, this Rights Circular:

- (a) the unaudited financial statements of CHI for the 9 months ended 30 September 2019;
- (b) the audited financial statements of CHI for the year ended 31 December 2018;
- (c) the audited financial statements of CHI for the year ended 31 December 2017;
- (d) the audited financial statements of CHI for the year ended 31 December 2016;
- (e) the audited financial statements of CHI for the year ended 31 December 2015; and
- (f) the audited financial statements of CHI for the year ended 31 December 2014.

Copies of the documents incorporated by reference will be available for inspection during normal business hours on any weekday (except public holidays), from 24th February 2020 to 1st April 2020, at the registered office of Consolidated Hallmark Insurance Plc located at, 266 Ikorodu Road, Obanikoro, Lagos, for viewing on the website of the Company at http://www.chiplc.com and at the offices of Planet Capital Limited, Iworld Financial Services Limited and SFS Financial Services Limited as shown on page 13.

CONSOLIDATED FINANCIAL INFORMATION

Consolidated Hallmark Insurance Plc maintains its books in Naira in accordance with International Financial Reporting standards ("IFRS") as issued by the International Accounting Standards Board.

Unless otherwise indicated, the financial information set forth herein related to the Company and its consolidated subsidiaries ("the Group") has been derived from the consolidated and separate financial statements for the years ended 31 December 2018, 2017, 2016, 2015 and 2014 (Individually, the "2018, 2017, 2016, 2015 and 2014 Financial Statements"). The Financial Statements were prepared in accordance with IFRS.

The Financial Statements were also prepared in accordance with the provisions of Companies and Allied Matters Act, CAP C20, Laws of the Federation of Nigeria 2004 and the Financial Reporting Council of Nigeria Act No 6, 2011, which requirements are in addition to, and do not conflict with the requirements under IFRS.

The 2018, 2017 and 2016 Financial Statements were audited by SIAO (Chartered Accountants) ("SIAO"). The 2015 and 2014 Financial Statements were audited by PKF Professional Services ("PKF") located at PKF House, 205A, Ikorodu Road, Obanikoro, Lagos, Nigeria, in accordance with International Standards on Auditing ("ISA"). Both SIAO and PKF are independent auditors in accordance with ISA.

The following tables set forth selected historical consolidated and separate financial information derived from the Financial Statements, and are included elsewhere in this Rights Circular.

CONSOLIDATED FINANCIAL INFORMATION

| | STATEMENT OF FINANCIAL POSITION | | | | | |
|--|------------------------------------|--------|-------|-------|-------|-------|
| | 9 months ended 30 Sept. 2019 | 2018 | 2017 | 2016 | 2015 | 2014 |
| In Millions | 3ср.: 2017 № | N | ₩ | N | ₩ | ¥ |
| Assets | | | | | | |
| Cash and cash equivalent | 1,765 | 2,696 | 1,850 | 1,588 | 2,780 | 2,269 |
| Financial assets: | | | | | | |
| - At fair value through profit or loss | 318 | 291 | 162 | 164 | 178 | 332 |
| - Loans and receivables | 692 | 480 | 249 | 212 | 71 | 19 |
| - Available for sale | 70 | 61 | 61 | 61 | 61 | 2 |
| - Held-to-maturity | 3,451 | 1,076 | 2,261 | 1,654 | 498 | 133 |
| Finance Lease Receivables | 117 | - | - | - | - | - |
| Deposit for shares | - | - | - | 180 | - | 50 |
| Trade receivables | 197 | 199 | 150 | 182 | 81 | 69 |
| Reinsurance assets | 1,900 | 2,032 | 1,656 | 546 | 692 | 652 |
| Deferred acquisition cost | 318 | 303 | 258 | 230 | 191 | 195 |
| Other receivables and prepayments | 195 | 211 | 166 | 214 | 135 | 142 |
| Investment in subsidiaries | - | 1,030 | 530 | 300 | 250 | 250 |
| Intangible Assets | 22 | 22 | 18 | 12 | 16 | - |
| Investment properties | 843 | 805 | 806 | 809 | 803 | 793 |
| Property and equipment | 968 | 927 | 926 | 941 | 909 | 906 |
| Statutory deposits | 300 | 300 | 300 | 300 | 300 | 300 |
| Total assets | 11,159 | 10,463 | 9,393 | 7,393 | 6,964 | 6,112 |
| Liabilities | | | | | | |
| Insurance contract liabilities | 3,603 | 3,741 | 3,532 | 2,411 | 2,219 | 1,974 |
| Trade payables | 59 | 11 | 26 | 88 | 112 | 8 |
| Borrowing | 16 | | | | | |
| Other payables and provision | 319 | 181 | 245 | 195 | 172 | 172 |
| Deposit for share | - | | 500 | - | - | - |
| Retirement benefit obligations | 7 | 6 | 5 | 0 | 0 | - |
| Current income tax liabilities | 451 | 299 | 252 | 163 | 93 | 48 |
| Deferred tax liabilities | 171 | 168 | 230 | 170 | 140 | 95 |
| Total liabilities | 4,626 | 4,405 | 4,791 | 3,026 | 2,735 | 2,297 |
| Equity & reserves | | | | | | |
| Issued and paid share capital | 4,065 | 4,065 | 3,000 | 3,000 | 3,000 | 3,000 |
| Share Premium | 155 | 155 | - | - | - | - |
| Contingency reserves | 1,798 | 1,604 | 1,400 | 1,230 | 1,059 | 883 |
| Statutory reserves | 36 | | | | | |
| Retained earnings | 479 | 234 | 201 | 137 | 170 | (68) |

| Shareholders' fund | 6,532 | 6,058 | 4,602 | 4,367 | 4,229 | 3,815 |
|---|--------|--------|-------|-------|-------|-------|
| Total liabilities and equity & reserves | 11,159 | 10,463 | 9,393 | 7,393 | 6,964 | 6,112 |

| | STATEMENT OF COMPREHENSIVE INCOME | | | | | |
|--|-----------------------------------|---------|---------|---------|---------|---------|
| | 9 Months | 2018 | 2017 | 2016 | 2015 | 2014 |
| | ended 30 | | | | | |
| | Sept. 2019 | | | | | |
| In Millions | N | N | N | N | N | N |
| Gross premium written | 6,687 | 6,776 | 5,681 | 5,827 | 6,039 | 4,614 |
| Gross premium written | 0,007 | 0,770 | 5,061 | 3,027 | 0,039 | 4,014 |
| Gross premium income | 6,474 | 6,482 | 5,543 | 5,708 | 5,876 | 4,679 |
| Reinsurance premium expenses | (2,618) | (2,239) | (1,860) | (2,200) | 2,686 | (2,148) |
| Net premium income | 3,856 | 4,242 | 3,683 | 3,508 | 3,190 | 2,530 |
| Fee and commission income | 449 | 356 | 371 | 204 | 146 | 208 |
| Net underwriting income | 4,306 | 4,599 | 4,054 | 3,712 | 3,336 | 2,738 |
| Claims expenses | (2,266) | (4,770) | (3,354) | (1,731) | (1,341) | (1,234) |
| Claims recoveries from reinsurers | 852 | 2,987 | 1,931 | 344 | 383 | 267 |
| Claims incurred | (1,414) | (1,783) | (1,423) | (1,387) | (958) | (967) |
| Underwriting expenses | (1,551) | (1,621) | (1,388) | (1,271) | (1,016) | (947) |
| Underwriting profit | 1,340 | 1,195 | 1,243 | 1,053 | 1,362 | 824 |
| Investment income | 793 | 617 | 673 | 472 | 402 | 300 |
| Other operating income | 28 | 25 | 69 | 123 | 171 | 33 |
| Impairment charge | 446 | - | 3 | 1 | 17 | (17) |
| Net fair value gains/(loss) on financial assets at fair value through profit or loss | (35) | (151) | (5) | (7) | (138) | 33 |
| Management expenses | (1,467) | (1,529) | (1,419) | (1,281) | (1,126) | (984) |
| Profit/(loss) before taxation | 659 | 460 | 565 | 361 | 687 | 188 |
| Income tax (expenses)/credit | (140) | (84) | (210) | (163) | (153) | (3) |
| Profit/(loss) after taxation | 519 | 376 | 355 | 198 | 534 | 185 |

CONSOLIDATED FINANCIAL INFORMATION

| | STATEMENT OF CASHFLOW | | | | | | |
|---|-----------------------|---------|---------|---------|---------|---------|--|
| | 9 Months | 2018 | 2017 | 2016 | 2015 | 2014 | |
| | ended 30 | | | | | | |
| | Sept. 2019 | | | | | | |
| In millions | N | N | N | N | N | N | |
| Cash flow from operating activities | | | | | | | |
| Premium received from policy holders | 6,725 | 6,727 | 5,691 | 5,701 | 6,039 | 4,597 | |
| Reinsurance receipts in respect of claims | 1,537 | 2,788 | 867 | 377 | 315 | 414 | |
| Commission received | 449 | 370 | 391 | 215 | 151 | 208 | |
| Other operating receipts | 450 | 25 | 69 | 123 | 155 | 33 | |
| Cash paid to and on behalf of employees | (580) | (542) | (543) | (492) | (532) | (375) | |
| Reinsurance premium paid | (2,974) | (2,431) | (1,833) | (2,113) | (2,553) | (1,983) | |
| Claims paid | (2,670) | (4,856) | (2,370) | (1,657) | (1,261) | (1,320) | |
| Underwriting expenses | (1,566) | (1,666) | (1,416) | (1,311) | (1,016) | (947) | |
| Other operating cash payments | (999) | (713) | (811) | (653) | (512) | (503) | |
| Company Income tax paid | (62) | (99) | (60) | (64) | (63) | (105) | |
| Net Cash from operating activities | 105 | (397) | (16) | 126 | 723 | 18 | |
| Cash flow from investing activities | | | | | | | |
| Purchase of property and equipment | (38) | (122) | (76) | (122) | (100) | (17) | |
| Purchase of Intangible assets | (6) | (9) | (10) | | - | | |
| Additions to investment properties | (0.77) | (3) | - | (6) | (10) | (4) | |
| Increase in investment in subsidiaries | - | (500) | (50) | (230) | - | (24) | |
| Proceeds from sale of property and | 7 | 8 | 5 | 7 | 8 | 8 | |
| equipment | | | | | | | |
| Purchase of financial assets | (2,232) | (971) | (820) | (1,549) | (460) | (311) | |
| Proceeds from sale of financial assets | 890 | 2,090 | 629 | 356 | 83 | 69 | |
| Dividend received | 16 | 9 | 8 | 30 | 6 | 10 | |
| Rental Income received | 3 | 4 | 4 | - | 381 | | |
| Interest received | 382 | 332 | 208 | 256 | (91) | 287 | |
| Net Cash from investing activities | (979) | (99) | (101) | (1,258) | - | 18 | |
| Cash flow from financing activities | | - | - | - | (120) | - | |
| Proceeds of right issue & Private | - | 720 | 500 | - | - | - | |
| Placement | | | | | | | |
| Refund of Excess on Rights Issue | - | (457) | - | - | - | - | |
| Proceeds from Borrowing | 72 | | | | | | |
| Payment on Borrowing | (219) | | | | | | |
| Dividend paid | (163) | (140) | (120) | (60) | (120) | - | |
| Net cash from financing activities | (309) | 580 | 380 | (60) | - | _ | |
| Increase in cash and cash equivalents | (1,184) | 846 | 263 | (1,193) | 512 | 36 | |

| Cash and cash equivalents at beginning | 2,949 | 1,850 | 1,588 | 2,780 | 2,269 | 2,232 |
|--|-------|-------|-------|-------|-------|-------|
| Cash and cash equivalents at end | 1,765 | 2,696 | 1,850 | 1,588 | 2,780 | 2,269 |

STATUTORY AND GENERAL INFORMATION

1. INCORPORATION AND SHARE CAPITAL HISTORY

Consolidated Hallmark Insurance Plc ("CHI" or "the Company") was incorporated on August 2, 1991, as a Public Limited Liability Company and commenced operations in 1992. The Company converted to a Public Limited Company in July 2005.

In 2007, the Company changed its name from Consolidated Risk Insurers Plc to Consolidated Hallmark Insurance Plc, following the merger of Consolidated Risk Insurers Plc and Hallmark Assurance Plc. The Company was listed on the Nigerian Stock Exchange in February 2008. The table below details the changes in the share capital of the Company since incorporation

| Year | Authorized | | Issued and | l fully paid | Consideration |
|------|---------------|-----------------|---------------|---------------|-------------------|
| | Increase | Cumulative | Increase | Cumulative | |
| 1991 | 5,000,000 | 5,000,000 | - | - | |
| 1992 | 10,000,000 | 15,000,000 | 3,611,881 | 3,611,881 | Cash |
| 1993 | - | 15,000,000 | 1,500,000 | 5,111,881 | Cash |
| 1995 | 15,000,000 | 30,000,000 | 14,888,119 | 20,000,000 | Cash |
| 1998 | - | 30,000,000 | 5,601,651 | 25,601,651 | Bonus |
| 1999 | - | 30,000,000 | 239,500 | 25,841,151 | Cash |
| 2000 | - | 30,000,000 | 259,632 | 26,100,783 | Cash |
| 2003 | 320,000,000 | 350,000,000 | 223,899,217 | 250,000,000 | Cash |
| 2004 | 150,000,000 | 500,000,000 | 50,000,000 | 300,000,000 | Cash |
| 2005 | 500,000,000 | 1,000,000,000 | - | 300,000,000 | Cash |
| 2006 | - | 1,000,000,000 | 365,155,330 | 665,155,330 | Cash |
| 2007 | 4,000,000,000 | 5,000,000,000 | 2,334,844,670 | 3,000,000,000 | Acquisition/Bonus |
| 2008 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2009 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2010 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2011 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2012 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2013 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2014 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2015 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2016 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2017 | - | 5,000,000,000 | - | 3,000,000,000 | No change |
| 2018 | - | 5,000,000,000 | 500,000,000 | 3,500,000,000 | Rights Issue |
| 2018 | - | 5,000,000,000 | 565,000,000 | 4,065,000,000 | Private Placement |
| 2019 | 2,500,000,000 | 7,500,000,000 * | - | 4,065,000,000 | No change |

^{*} A resolution of shareholders for the increase to N10,000,000,000 authorized share capital made up of 20,000,000,000 units of ordinary shares has been given but the requisite filing is yet to be made at the CAC

STATUTORY AND GENERAL INFORMATION

2. DIVIDEND HISTORY

| Financial Year | Year Paid | Amount Paid (Kobo) | Total Amount (N) |
|----------------|-----------|-----------------------|----------------------------------|
| 2008 | 2009 | 5 | 300,000,000 |
| 2009 | 2010 | Nil | Nil |
| 2010 | 2011 | 3 | 180,000,000 |
| 2011 | 2012 | 2 | 120,000,000 |
| 2012 | 2013 | 3 | 180,000,000 |
| 2013 | 2014 | Nil | Nil |
| 2014 | 2015 | Nil | Nil |
| 2015 | 2015 | 2 | 120,000,000 (Interim) |
| 2015 | 2016 | 1 | 60,000,000 (final) |
| 2016 | 2017 | 2 | 120,000,000 |
| 2017 | 2018 | 2 | 140,000,000 |
| 2018 | 2019 | 2 | 162,600,000 |

3. SHAREHOLDING STRUCTURE

As at January 2019, the Company's issued share capital of 8,130,000,000 ordinary shares of 50 Kobo each was beneficially held as follows:

| Shareholder | Number of shares held | % |
|--|-----------------------|-------|
| Capital Express Assurance Co Ltd | 1,000,000,000 | 12.30 |
| SPDC West Multipurpose Cooperative Society | 500,000,000 | 6.15 |
| Ugo (Dr.) Obi Ralph Ekezie | 467,283,121 | 5.75 |
| Mr Eddie Efekoha | 704,840,000 | 8.67 |
| Niger Delta Exploration & Production | 1,329,832,063 | 16.36 |
| Other Shareholders | 4,128,044,816 | 50.78 |

STATUTORY AND GENERAL INFORMATION

4. DIRECTORS' BENEFICIAL INTERESTS

The interest of the Directors in the issued share capital of the Company as recorded in the Register of Directors' interest or as notified by them for the purpose of section 275(1) of CAMA as at February 2019 are as follows:

| Director | Direct | Indirect | Total Interest | % |
|----------------------------------|-------------|---------------|----------------|--------|
| | Interest | Interest | | |
| Mr Obinna Ekezie¹ | - | 467,283,121 | 467,283,121 | 5.75% |
| Mrs Adebola Odukale ² | - | 1,079,980,650 | 1,079,980,650 | 13.28% |
| Mr Eddie Efekoha³ | 704,840,451 | 345,999,075 | 1,050,839,526 | 13% |
| Mrs Ngozi Nkem ⁴ | 260,000,000 | 674,118,755 | 934,118,755 | 11.49% |
| Dr. Layi Fatona | | 1,360,811,437 | 1,360,811,437 | 16.36% |
| Prince Ben Onuora | 21,372,259 | - | 21,372,259 | 0.26% |
| Mr Babatunde Daramola | 14,375,615 | - | 14,375,615 | 0.17% |
| Mrs Mary Adeyanju | 21,731,666 | = | 21,731,666 | 0.26% |
| Mr. Shuaibu Idris | - | - | 0 | 0% |

- Mr. Obinna Ekezie is representing Ugo (Dr) Obi Ralph Ekezie who holds 467,283,121 units on the board of CHI.
- 2. Mrs. Adebola Odukale is representing the following; Capital Assurance ltd which holds 1,000,000,000 units; Capital Express Managed Fund holds 65,062,350 units; Capital Express securities Ltd which holds 1,465,000 units and Capital Express Asset & Trust which holds 13,453,300 units on the board of CHI.
- Mr. Eddie Efekoha is representing Sephine Edefe Nigeria limited who holds 345,999,075 units on the board of CHI
- 4. Mrs. Ngozi Nkem is representing Transglobe Investment & Financial Co Limited on the board of CHI.
- 5. Dr Lavi Fatona is representing NDEP Plc who holds 1,360,822,437 units on the board of CHI

5. INDEBTEDNESS

As at the date of this Rights Circular, the Company has no outstanding debenture, mortgage, charges or other similar indebtedness other than in the ordinary course of business.

6. OFF BALANCE SHEET ITEMS

As at the date of this Rights Circular, the Company has no off balance sheet items in its records.

7. SUBSIDIARIES AND ASSOCIATED COMPANIES

As at the date of this Rights Circular, the Company owned 100% interest in the following companies:

- CHI Capital Limited
- CHI Microinsurance Limited

STATUTORY AND GENERAL INFORMATION

8. CLAIMS AND LITIGATION

Consolidated Hallmark Insurance Plc is currently involved in three (3) cases, and all three (3) cases were instituted against the Company. A review of these cases was conducted to confirm their status and ascertain the "Contingent Liability" of the Company.

In all three (3) cases instituted against the Company, CHI is a co-defendant, and its liability is dependent on the judgment of the defendant and the insurance cover CHI Plc has provided the Defendant. The solicitor is of the opinion that two of the cases will be decided in favor of the issuer. However, the solicitor is also of the opinion that the maximum liability to which the Company will be exposed to in the third case is capped by its Comprehensive motor Insurance policy in the sum of N5,000,000 (Five Million Naira).

The Solicitors to the Proposed Rights Issue, are of the opinion that the Claims and Litigations are not likely to have any material adverse effect on the Company and/or the proposed Rights Issue and are not aware of any pending or threatened Claims or Litigation involving the Company other than those disclosed above.

9. USE OF PROCEEDS

The proceeds of the Issue will be applied towards investment in the company's subsidiary – Grand Treasurers Limited, expansion of the retail business platform and working capital enhancement.

The gross issue proceeds of N1,056,900,000 will be utilized as follows:

| Purpose | Amount (N) | % of proceeds | Period |
|---------------------------------|-------------------------|---------------|---------------|
| Investment in Grand Treasurers | 264,225,000 | 25.00% | 30 Sept., |
| Limited | 204,223,000 | 23.0070 | 2020 |
| Branch network expansion (Lagos | 340,721,703 | 32.24% | 30 Sept., |
| & Abuja) | 340,721,703 | 32.24/0 | 2020 |
| Working capital enhancement | 422,760,000 | 40.00% | 30 June, 2020 |
| Cost of Issue | 29,193,297 | 2.76% | Immediate |

10. COSTS AND EXPENSES

The costs, charges and expenses of and incidental to the Issue including fees payable to SEC and The NSE, professional parties, brokerage, and printing and distribution expenses, are estimated at about N29,193,297 representing 2.76% of the Issue proceeds and are payable by Consolidated Hallmark Insurance Plc.

11. MATERIAL CONTRACTS

The following agreement has been entered into and is considered material to this Issue:

 A Vending Agreement dated 12th February 2020 under the terms of which Planet Capital Limited, IWorld Financial Services Limited and SFS Financial Services Limited have agreed, on behalf of the Company, to offer by way of Rights of 2,032,500,000 Ordinary Shares of 50 kobo each at 52 kobo per share on the basis of 1 new Ordinary Share for every 4 Ordinary Shares in CHI.

STATUTORY AND GENERAL INFORMATION

12. UNCLAIMED DIVIDENDS

The total amount of unclaimed dividend as at December 31, 2018 was \$\frac{\text{N}}{2}\$,801,737. In addressing the issue of unclaimed/unpaid dividend, the Company periodically publishes a schedule of unclaimed dividends in its Annual Report, circulated to all shareholders of the Company. In addition, the Company places notices on its website and through its registrars, encourages shareholders to open e-dividend accounts to enable payments directly into shareholders' accounts on every dividend payment date.

13. OVERVIEW OF CORPORATE GOVERNANCE

Consolidated Hallmark Insurance Plc is unswerving in its adherence to the principles of corporate governance as enshrined in the regulators' codes (SEC and NAICOM). CHI recognizes the benefits that strict adherence to these codes afford its investors, the Company, the insurance industry and the financial market. The Company has thus, not reneged in its commitment and efforts toward ensuring full compliance with the various and similar standards required of it by its regulators.

The Board is composed of five Non-Executive Directors, three Executive Directors and one Independent Director. In tandem with international best practice, the positions of the Chairman and the Chief Executive Officer/Managing Director are occupied by two different persons. The Board carries out its oversight function partially through its committees. The Chairman of the Board does not sit on any committee, in line with global best practice. The committees are:

Board Finance & General Purpose Committee

The Board Finance & General Purpose Committee is responsible to the Board of Directors and it is mandated to oversee the Company's financial affairs on behalf of the Board and to give initial consideration to and advice on any other Board business of particular importance or complexity. The Committee also in fulfilling its obligation and oversight responsibilities, makes investment decisions and formulates and advises the Board on strategic policy for the Company's capital and revenue investment programmes based on professional information/advice and for ensuring that systems are in place to identify, manage, and monitor principal risks that may impact on the Company's investment.

Board Audit, Risk Management & Compliance Committee

The primary objective of the Audit & Risk Management Committee of the Board is to monitor and provide effective supervision of the Management's Financial Reporting Process with a view to ensuring accurate, timely and proper disclosures, transparency, integrity and quality of financial reporting.

The Audit Committee also oversees the work carried out in the financial reporting process by Management, Internal Auditor and the External Auditor. The Audit Committee has the power to investigate any activity within its terms of reference, seek information from any employee when necessary and obtain external legal or professional advice from experts when necessary.

STATUTORY AND GENERAL INFORMATION

Board Investment Committee

The purpose of the Board Investment Committee is to assist the Board of Directors in fulfilling its obligation and oversight responsibilities in making investment decisions and formulating and

advising the Board on strategic policy for the Company's capital and revenue investment programmes based on professional information/advice and for ensuring that systems are in place to identify, manage, and monitor principal risks that may impact on the Company's investment.

Board Establishment & Governance Committee

The Committee deals with matters affecting executive management staff as it relates to recruitment, assessment, promotion, disciplinary measures, career development among others. The Committee is also responsible for monitoring corporate governance developments, best practices for corporate governance and furthering the effectiveness of the Company's corporate governance practices.

14. RESEARCH AND DEVELOPMENT

In the last three years, the Company has invested in new technology that will allow the Company achieve its digitisation objectives. This new technology includes the development of a mobile application and improvements of its website that will allow customers acquire a range of insurance and microinsurance products seamlessly.

15. MERGERS AND TAKEOVERS

As at the date of this Rights Circular, the Company is not aware of any attempt by any investor to acquire a majority shareholding in the Company or by the Company of any other entity.

16. RELATIONSHIP BETWEEN THE COMPANY AND ITS ADVISERS

A Director of Planet Capital Limited (Lead Issuing House), Dr Tony Anonyai, is a shareholder of the Company and is on the Company's Audit Committee.

Also a Director of the Company, Dr Layi Fatona, is the Chairman of SFS Financial Services Limited (Joint Issuing House).

Save as disclosed, there is no relationship between the Company and its advisers as at the date of this Rights Circular except in the ordinary course of business.

17. RELATED PARTY TRANSACTION

As at the date of this Rights Circular, the Company was not involved in any related party transactions that may have affect the Issue.

18. DECLARATIONS

Except as otherwise disclosed in this Rights Circular:

1. No share of CHI is under option or agreed conditionally or unconditionally to be put under option;

STATUTORY AND GENERAL INFORMATION

2. No commissions, discounts, brokerages or other special terms have been granted by CHI to any person in connection with the Issue or sale of any share of the Company;

- 3. Save as disclosed herein, the Directors of CHI have not been informed of any holding representing 5% or more of the issued share capital of the Company;
- 4. There are no material service agreements between CHI or any of its Directors and employees other than in the ordinary course of business;
- 5. No Director of the Company has had any interest, direct or indirect, in any property purchased or proposed to be purchased by the Company in the three years prior to the date of this Rights Circular; and
- 6. No Director of the Company is or has been involved in any of the following:
- A petition under any bankruptcy or insolvency laws filed (and not struck out) against him/her or any partnership in which he/she is or was a partner or any company of which he/she is or was a Director or key personnel;
- A conviction in a criminal proceeding or is named subject of pending criminal proceedings relating to fraud or dishonesty; and
- The subject of any order, judgment or ruling of any court of competent jurisdiction or regulatory body relating to fraud or dishonesty, restraining him/her from acting as an investment adviser, dealer in securities, Director or employee of a financial institution and engaging in any type of business or activity.

19. Consents

The following have given and not withdrawn their written consents to the issue of this Rights Circular with their names and reports (where applicable) included on the form and context in which they appear:

Directors of the Company Mr. Obinna Ekezie

Mr. Eddie Efekoha

Mr. Babatunde Daramola Mrs. Mary Adeyanju Dr. Layi Fatona Mrs. Ngozi Nkem Prince Ben Onuora

Mrs. Adebola F. Odukale Mr. Shuaibu Abubakar Idris

STATUTORY AND GENERAL INFORMATION

Company Secretary Rukevwe Falana

Issuing Houses

Planet Capital Limited, Iworld Financial Services Limited

and SFS Financial Services Limited

Stockbrokers Planet Capital Limited

Auditors SIAO (Chartered Accountants)

Solicitors to the Issue Sefton Fross

Registrars Meristem Registrars Limited

Receiving Bank Sterling Bank Plc

18. DOCUMENTS FOR INSPECTION

• The Certificate of Incorporation of the Company;

- The Memorandum and Articles of Association of the Company;
- The Rights Circular issued in respect of the Issue;
- The audited financial statements of the Company for each of the five years from the period ended 31 December, 2014 to the period ended 31 December 2018 and the unaudited financial statement for the 9 Months period ended 30 September 2019;
- The Shareholders' Resolutions authorising the Issue;
- The Board Resolution authorising the Issue;
- The list of outstanding claims and litigation referred to on page 53;
- The material contract referred to on page 53;
- The written consents referred to on page 56;
- Letter of approval from SEC; and
- Letter of approval from The NSE.

PROVISIONAL ALLOTMENT LETTER



January 13 2020

RIGHTS ISSUE OF 2,032,500,000 ORDINARY SHARES OF 50 KOBO EACH AT 52 KOBO PER SHARE IN CONSOLIDATED HALLMARK INSURANCE PLC

Dear Sir/Madam,

1. Provisional Allotment

The letter dated, December 16, 2019 from the Chairman of your Company which is provided, on Page 14 of this Rights Circular contains particulars of the Rights Issue now being made. The Directors have provisionally allotted to you the number of new shares set out on the first page of the enclosed Participation Form, representing 1 new Ordinary Share for every 4 Ordinary Shares registered in your name at the close of business on 3rd February 2020. The new Ordinary Shares will rank pari passu in all respects with the existing Ordinary Shares of the Company.

You may accept all or some of the shares allotted to you or renounce your rights to all or some of them. If you are accepting the provisional allotment in full, kindly complete box A of the Participation Form, while if renouncing your rights partially or in full, kindly complete box B of the form. You may also apply for additional shares over and above your provisional allotment as described in 2(b) of this letter.

2. Acceptance and Payment

The receipt of any payment with your Acceptance Form will constitute an acceptance of all or part of this allotment on the terms of this letter, subject to the Memorandum and Articles of Association of the Company and to the clearance of the Securities & Exchange Commission. If payment is not received by the close of the Offer, the provisional allotment will be deemed to have been declined and will be cancelled. You may participate in the Rights Issue through any of the following methods:

a. Full Acceptance

If you wish to accept this provisional allotment in full, please complete box A of the Acceptance Form. The completed Acceptance Form together with a cheque or bank draft for the full amount payable must be submitted to any of the Receiving Agents listed on Page 61 of this document not later than 1st April 2020. The cheque or draft must be made payable to the Receiving Agent and crossed "CHI Rights" with your name, address and mobile number written on the back of the cheque or draft. All cheques and drafts will be presented for payment on receipt and all Acceptance Forms in respect of which cheques are returned unpaid for any reason will be rejected and returned through the registered post.

PROVISIONAL ALLOTMENT LETTER

Any payment made electronically or with a value exceeding N10 million should be made via SWIFT, RTGS or NEFT into the designated Issue Proceeds Account stated on the Acceptance Form. Such payment must include the following transfer instruction narrative: "[FULL NAME OF SHAREHOLDER]'s PAYMENT FOR CHI RIGHTS".

b. Applying for Additional Shares

This may be done by completing item (ii) and (iii) of box A of the Acceptance Form. Payment should be made in accordance with 2(a) above. Shareholders who apply for additional shares using the Acceptance Form will be subject to the allotment process and may therefore be allotted less than the number of additional shares applied for (see item 4 below).

c. Partial Acceptance

To accept your provisional allotment partially, please complete box B of the Acceptance Form and submit the completed Acceptance Form to any of the Receiving Agents listed on Page 61 of this document together along with full amount payable in respect of the number of shares you wish to accept. Payment should be made in accordance with 2(a) above.

3. Trading in Rights on the NSE

The approval of The NSE has been obtained for trading in the rights of the Company. The Rights will be tradable between 24th February 2020 and 1st April 2020 at the price at which the Rights are quoted on the NSE. If you wish to renounce your Rights partially or in full, you may trade such renounced Rights on the Floor of The NSE between these dates. Please complete item (iii) of box B of the Participation Form and contact your stockbroker for assistance. If you wish to purchase renounced Rights, please contact your stockbroker who will guide you regarding payment and the procedure for purchasing CHI's Rights.

4. Allotment of Additional Shares

Ordinary Shares which are not taken up by 1st April 2020 will be allotted on a pro-rata (equal) basis to existing shareholders who applied and paid for additional shares over and above their provisional allotment by completing item (ii) of box A. Shares not taken up by shareholders after allotment will be returned to the CHI's authorized share capital as part of its un-issued shares.

5. Subscription Monies

Participation Forms must be accompanied with the full amount due on acceptance in accordance with 2(a) above. All subscription monies will be retained in interest yielding bank accounts by Sterling Bank Plc.

6. Surplus Application Monies

If any application for additional shares is not accepted or accepted for fewer shares than the number applied for, a cheque for the value of the additional shares not accepted including applicable interest would be sent by registered post not later than 5 working days after the date of allotment.

PROVISIONAL ALLOTMENT LETTER

Any electronic payment with a value exceeding \$\frac{\text{\text{N}}}{10}\$ million would be made via RTGS or NEFT into the affected subscriber's bank account details stated on the Participation Form.

7. Rounding Principle

The allocation of Rights Issue shares will be such that shareholders will not be allocated a fraction of a Rights Issue share and as such any shareholding giving rise to a fraction of less than one of a Rights Issue share will be rounded down to the nearest whole number.

8. Settlement

The CSCS accounts of Shareholders will be credited not later than 15 working days from the date of allotment. Certificates of Shareholders that do not provide their CSCS account details will be dispatched by registered post not later than 15 working days from the date of allotment.

Yours faithfully,

Rukevwe Falana Company Secretary

RECEIVING AGENTS

A copy of the Rights Circular has been forwarded to each of the shareholders whose names appeared in the Company's Register of Members as at 3rd February 2020. The completed Acceptance Forms together with a cheque or bank draft or evidence payment if via bank transfer for the full amount payable may be returned to any of the following Receiving Agents registered as market operators with the SEC to whom brokerage will

be paid at the rate of N0.25 per N100 worth of shares allotted in respect of Acceptance Forms bearing their official stamp.

The Issuing Houses cannot accept responsibility for the conduct of any of the institutions listed below. Shareholders are therefore advised to conduct their own enquiries before choosing an agent to act on their behalf. Evidence of lodgment of funds at any of the Receiving Agents listed below, in the absence of corresponding evidence of receipt by the Issuing Houses cannot give rise to a liability on the part of the Issuing Houses under any circumstances.

| DANKS | | | | | | |
|----------------------------------|-------------------------------|---------------------------------|----------------------------|--|--|--|
| Access Bank Plc | First Bank of Nigeria Limited | PolarisBank Plc | United Bank for Africa Plc | | | |
| Citibank Nigeria Limited | First City Monument Bank | Stanbic IBTC Bank PLC | Unity Bank Plc | | | |
| Coronation Merchant Bank Limited | Limited | Standard Chartered Bank Nigeria | Wema Bank Plc | | | |
| Ecobank Nigeria Limited | Guaranty Trust Bank Plc | Ltd | Zenith Bank Plc | | | |
| Fidelity Bank Plc | Heritage Bank Plc | Sterling Bank Plc | | | | |
| | Keystone Bank Limited | Union Bank of Nigeria Plc | | | | |

| STOCKBROKERS AND OTHERS | | | | | | |
|-----------------------------------|-----------------------------------|--------------------------------------|--------------------------------------|--|--|--|
| Adamawa Securities Limited | EFCP Limited | Kundila Finance Services Ltd | Royal Crest Finance Limited | | | |
| Adonai Stockbrokers Limited | Elixir Securities Limited | Lambeth Trust & Inv. Co. Ltd | Royal Guaranty & Trust Limited | | | |
| African Alliance Stockbrokers Ltd | Emerging Capital Limited | Lead Securities and Inv. Limited | Royal Trust Securities Limited | | | |
| Afrinvest (West Africa) Limited | Enterprise Stockbroker Plc | Lighthouse Asset Mgt Limited | Santrust Securities Limited | | | |
| Alangrange Securities Limited | Equity Capital Solutions Limited | Long Term Global Capital Ltd | Securities Africa Financial Ltd | | | |
| Anchoria Inv& Securities Ltd | Eurocomm Securities Limited | Magnartis Fin & Inv Limited | Securities and Capital Mgt. Co. Ltd. | | | |
| Apel Asset Limited | Express Discount Asset Mgt Ltd | Mainland Trust Limited | Security Swaps Limited | | | |
| APT Sec. & Funds Limited | Express Portfolio Services Ltd | Mainstreet Bank Securities Ltd | SFC Securities Limited | | | |
| Arian Capital Management Ltd | FBC Trust & Securities Limited | Marriot Sec. & Invest. Co. Ltd | Shalom Invest. & Sec. Transactions | | | |
| ARM Securities Limited | FBN Securities Limited | Maven Asset Mgt Limited | Ltd | | | |
| Arthur Steven Asset Mgt Ltd | FCSL Asset Mgt. Company Ltd | Maxifund Invest & Sec. Limited | Shelong Investment Limited | | | |
| Associated Asset Managers Ltd | Fidelity Finance Company Ltd | Mayfield Investment Limited | Sigma Securities Limited | | | |
| Atlass Portfolio Limited | Fidelity Securities Limited | MBC Securities Limited | Signet Investments & Sec. Ltd | | | |
| Belfry Stockbrokers Limited | Financial & Analytics Capital Ltd | Mega Equities Limited | Skyview Capital Limited | | | |
| Bestlink Investment Limited | Financial Trust Company | Meristem Securities Limited | SMADAC Securities Limited | | | |
| Bestworth Assets & Trust Ltd | LtdFinmal Finance Company Ltd | Midas Stockbrokers Limited | Solid-Rock Sec & Invest. Plc | | | |
| Calyx Securities Limited | First Integrated Capital Mgt Ltd | Milestone Capital Mgt Ltd | Spring Trust & Securities Ltd | | | |
| Camry Securities Limited | First Stockbrokers Limited | Mission Securities Limited | Springboard Trust & Inv Limited | | | |
| Capital Asset Limited | FIS Securities Ltd | Molten Trust Limited | Stanbic IBTC Stockbrokers Ltd | | | |
| Capital Bancorp Limited | Foresight Sec. & Inv Limited | Morgan Capital Sec Limited | Standard Alliance Capital Asset | | | |
| Capital Express Securities Ltd | Forte Financial Limited | Mountain Invest. & Sec. Ltd | Mgt Ltd | | | |
| Capital Trust Brokers Limited | Forthright Sec & Investments Ltd | Mutual Alliance Invest. and Sec. Ltd | Standard Union Securities Ltd | | | |
| Cardinal Stone Securities Ltd | Fortress Capital Limited | Network Capital Limited | TFS Sec. & Investment Ltd | | | |
| Cashcraft Securities Limited | FSDH Securities Limited | Networth Sec. & Finance Ltd | The Bridge Securities Limited | | | |
| Cashville Inv& Sec. Limited | Funds Matrix & Assets Mgt Ltd | Newdevco Invest. & Sec. Co Ltd | Tiddo Securities Limited | | | |
| CDL Capital Markets Limited | Futureview Securities Limited | Nigerian Intl Sec Limited | Tomil Trust Limited | | | |
| Centre-Point Inv. Limited | Gem Assets Mgt Limited | Nigerian Stockbrokers Limited | Topmost Securities Limited | | | |
| Century Securities Limited | Gidauniya Inv. & Sec Limited | Nova Finance & Securities Ltd | Tower Asset Mgt Limited | | | |
| Chapel Hill Denham Sec. Ltd | Global Assets Mgt (Nig) Limited | Options Securities Limited | Tower Secs & Invest. Co. Ltd | | | |
| Chartwell Securities Limited | GlobalView Capital Limited | PAC Securities Limited | Trade Link Securities Limited | | | |
| Citi Investment Capital Limited | Golden Securites Limited | Partnership Securities Limited | Traders Trust & Invest Co. Ltd | | | |
| City-Code Trust & Inv Limited | Greenwich Securities Limited | Peace Capital Market Limited | TransAfrica Fin. Services Ltd | | | |
| Clearview Inv Co. Limited | Gruene Capital Limited | Perfecta Inv Trust Limited | Transworld Invest & Sec. Ltd | | | |
| Compass Inv and Sec Limited | GTI Capital Limited | Phronesis Sec Limited | Trust Yields Securities Limited | | | |
| Cordros Capital Limited | Harmony Securites Limited | Pilot Securities Limited | TrustBanc Capital Mgt Limited | | | |
| Core Trust & Investment Ltd | Heartbeat Investments Limited | Pinefields Inv Serv Limited | TrustHouse Investments Ltd | | | |
| Coronation Securities Limited | Hedge Sec. & Inv. Co. Limited | PIPC Securities Limited | TRW Stockbrokers Limited | | | |
| Cowry Asset Mgt Limited | Heritage Capital Mkt Limited | Pivot Trust and Invest. Co Ltd | Tyndale Securities Limited | | | |
| Crane Securities Limited | Horizon Stockbrokers Limited | Planet Capital Limited | UNEX Capital Limited | | | |
| Crossworld Securities Limited | ICMG Securities Limited | Portfolio Advisers Limited | Union Capital Markets Limited | | | |
| Crown Capital Limited | ICON Stockbroker Limited | Primera Africa Securities | United Capital Securities Ltd | | | |
| CSL Stockbrokers Limited | Imperial Assets Managers Ltd | Prime Wealth Capital Limited | Valmon Securities Limited | | | |
| Deep Trust Investment Limited | Independent Securities Limited | Prominent Securities Limited | Valueline Sec. & Invest. Ltd | | | |
| De-Lords Securities Limited | Integrated Trust &Inv. Limited | PSI Securities Limited | Vetiva Securities Limited | | | |
| Dependable Securities Limited | Interstate Securities Limited | Pyramid Securities Limited | Woodland Capital Markets Plc | | | |
| Diamond Securities Limited | Investment Centre Limited | Quantum Securities Limited | WSTC Financial Services Ltd | | | |
| Dominion Trust Limited | Investment One Stock Brokers | Rainbow Sec. and Invest Co. Ltd | Yuderb Inv. & Sec. Limited | | | |
| DSU Brokerage Services Ltd | Investment Shark & Asset Mgt. Ltd | Readings Investment Limited | Zenith Securities Limited | | | |
| Dunbell Securities Limited | Investors & Trust Co Limited | Regency Assets Mgt Limited | Zion Stoockbrokers & Sec. Ltd | | | |
| Dunn Loren Merrifield Sec. Ltd | Iworld Financial Services Limted | Rencap Securities (Nig.) Limited | | | | |
| Dynamic Portfolios Limited | Kapital Care Trust & Sec. Ltd | Resort Securities & Trust Ltd | | | | |
| ECL Asset Management Limited | Kedari Securities Limited | Reward Invest and Services Ltd | | | | |
| EDC Securities Limited | Kinley Securities Limited | Rostrum Inv& Sec Limited | | | | |
| Edgefield Capital Mgt Ltd | Kofana Securities & Inv. Limited | Rowet Capital Mgt Limited | | | | |

ACCEPTANCE FORM

Issuing Houses





RC672560



On behalf of



Acceptance List Closes

1st April 2020

Acceptance List Opens 24th February 2020

Consolidated Hallmark Insurance Plc

RC168762

Rights Issue of 2,032,500,000 Ordinary Shares of 50 kobo each at 52 kobo per Share on the basis of 1 new Ordinary Share for every 4 shares held at the close of business on 3rd February 2020

PAYABLE IN FULL ON ACCEPTANCE

Instructions for Completing Acceptance Form

- 1. Acceptance and/or renunciation must be made on this Acceptance Form. Photocopies or scanned copies of the Form will be rejected
- 2. Allottees should complete only ONE of the boxes marked A and B on the reverse of this form. Shareholders accepting the provisional allotment in full should complete box A and submit their Acceptance Forms to any of the Receiving Agents listed on Page 61 of the Rights Circular together with a cheque or bank draft made payable to the Receiving Agent for the full amount payable on acceptance. The cheque or draft must be crossed "CHI RIGHTS", with the name, address and mobile number of the shareholder written on the back

Any payment made electronically or with a value exceeding N=10 million should be made via SWIFT, RTGS or NEFT into the designated Offer

| Account Details: | Sterling Bank Plc |
|------------------|---|
| Account Name: | PLANET CAPITAL LIMITED/CHI PLC Rights Issue |
| Account Number: | 0075751255 |
| Narration: | "[Full Name of Shareholder]'s payment for CHI PLC 2020 Rights]" |

- 3. Shareholders accepting their provisional allotment partially should complete box B and submit their Acceptance Forms to any of the Receiving Agents listed on Page 61 of the Rights Circular together with the evidence of payment transfer for the partial acceptance.
- 4. Shareholders renouncing the provisional allotment partially or in full, who also wish to trade their rights on the floor of The Exchange should complete item (iii) of box B. They should obtain a Transfer Form from their stockbroker, complete it in accordance with these instructions, and return it to the stockbroker together with the completed Acceptance Form and the amount payable/evidence of transfer for any partial acceptance in accordance with 2 above.
- 5. Shareholders who wish to acquire additional shares over and above their provisional allotment may purchase renounced rights by contacting their stockbroker, and/or apply for additional shares by completing item (ii) and (iii) of box A.
- 6. All cheques or bank drafts for amounts below ¥10 million will be presented for payment on receipt and all acceptances in respect of which cheques are returned unpaid for any reason will be rejected and cancelled. Shareholders are advised to obtain an acknowledgement of the amount paid from the Receiving Agent through which this Acceptance Form is lodged.
- 7. Joint allottees must sign on separate lines in the appropriate section of the Acceptance Form
- 8. Acceptance Forms of corporate allottees must bear their incorporation numbers and corporate seals and must be completed under the hands of duly authorized officials who should also state their designations.

FOR REGISTRAR USE ONLY

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|---------------------------------------|---|--|----------------------|-----------------|--|
| Number of Ordinary Shares Accepted | Additional Ordinary shares applied for | Additional Ordinary Shares allotted | Total Amount Payable | Amount Paid | Amount to be returned /cheque/bank draft |
| | | | NT. | NT. | number |
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ACCEPTANCE FORM

Please Turn Over

Care should be taken to comply with these instructions as applications that do not comply may be rejected. If you are in doubt as to what action to take, you should immediately consult your Stockbroker, Accountant, Banker, Solicitor, Independent Investment Adviser or any other professional adviser for guidance.

| Investor's St | ockbro | ker | | | | • • • • • • | ••••• | | | CH | IN N | Juml | ber | •••• | ••••• | ••••• | ••••• | ••••• | ••••• | ••••• | | ••••• | • | | | |
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| If you wish to | trade i | n rights | , pleas | se con | ıtact y | our s | tock | broke | er who | will g | guide | you | regard | ling | paym | ent a | nd th | e pro | cedui | e for | : purc | hasin | ıg CH | II Rig | hts. | |
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